



EUROPEAN COMMISSION

Directorate-General Enlargement/D – IPA Strategy
Directorate General Development and Cooperation - EuropeAid/F - Neighbourhood

The Directors

Brussels, **21 MARS 2012**
ELARG.D / D(2012)
DEVCO.F

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NOTE TO ALL NATIONAL CONTACT POINTS FOR INSTITUTION BUILDING / TWINNING

Subject: 2012 Update of the Common Twinning Manual

Please find attached in Annex I the updated common Twinning Manual for all Twinning projects financed out of the Union's budget under the respective financial instruments, i.e. IPA, ENPI.

This updated Common Twinning Manual shall apply to all Twinning contracts for which the notification of the selected proposal is issued as **from 2 April 2012**.

It will also be made publicly available on the Twinning websites of Directorates General Enlargement and Development and Cooperation - EuropeAid.

This comprehensive document is the outcome of a review and co-operation between the Twinning teams in charge of the respective geographical areas in Directorates General Enlargement and Development and Cooperation - EuropeAid.

Although it does not overhaul the existing Twinning rules and procedures, it introduces a number of changes meant to streamline the implementation of the instrument.

For ease of reference, Annex II outlines the main changes to the existing Twinning rules and procedures.

The present update highlights the European Commission's determination to maintain Twinning as an efficient and flexible tool for public sector co-operation in a European context.

We would once again like to express the appreciation of the European Commission for the active participation of the public administrations in the Member States and Beneficiaries in the successful implementation of Twinning.

We are looking forward to the continuation of the close and productive co-operation.

Marcus Cornaro

Gerhard Schumann-Hitzler

Annex I: Updated Twinning Manual (2 April 2012)
Annex II: Overview of main changes

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