



Institution Building programmes in Pre- Accession and Neighbouring Countries

Warsaw 30 November 2015

Tendencies and Visions

Lucia Santuccione
European Commission
Institution Building Unit

Institutions Count

*"Nothing is possible without individuals,
nothing is lasting without institutions."*

(Jean Monnet)

Value for Money

- ***Twinning***: average cost per project (ENI):
 $\pm 50,000\text{€}/\text{month}$
- ***TAIEX***: average global cost per beneficiary
participant: $\pm 450\text{€}$

Twinning in numbers since inception in 1998

- *Twinning projects circulated*

More than
2600

*Corresponding to
a total Budget*

More than
2 billion
Euro

Main sectors

Justice,
Agriculture,
Environment
and Finance

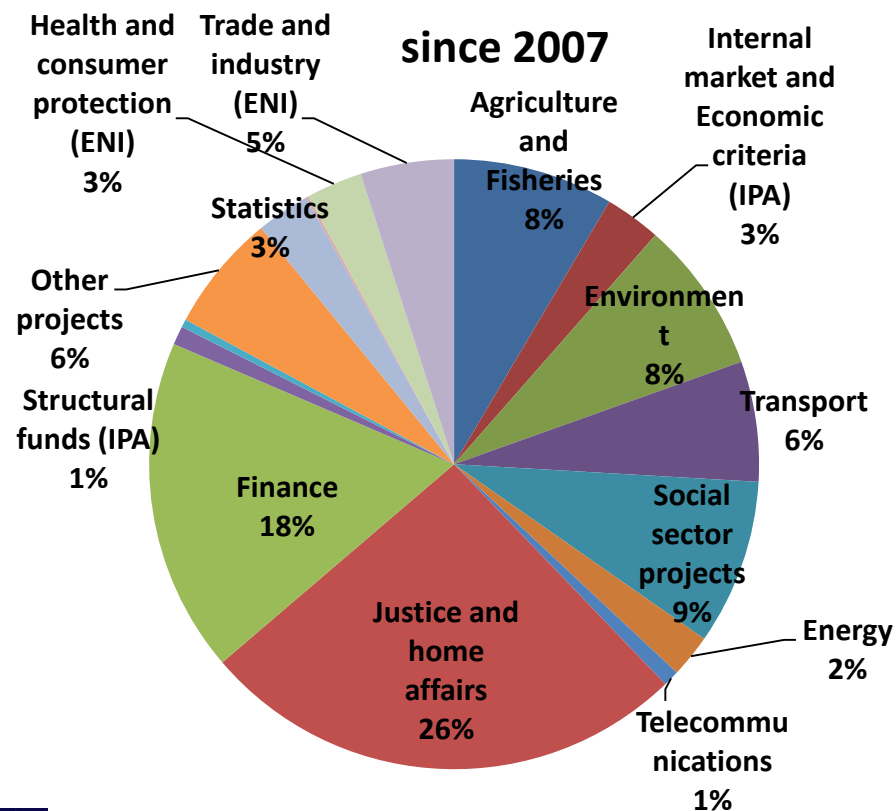
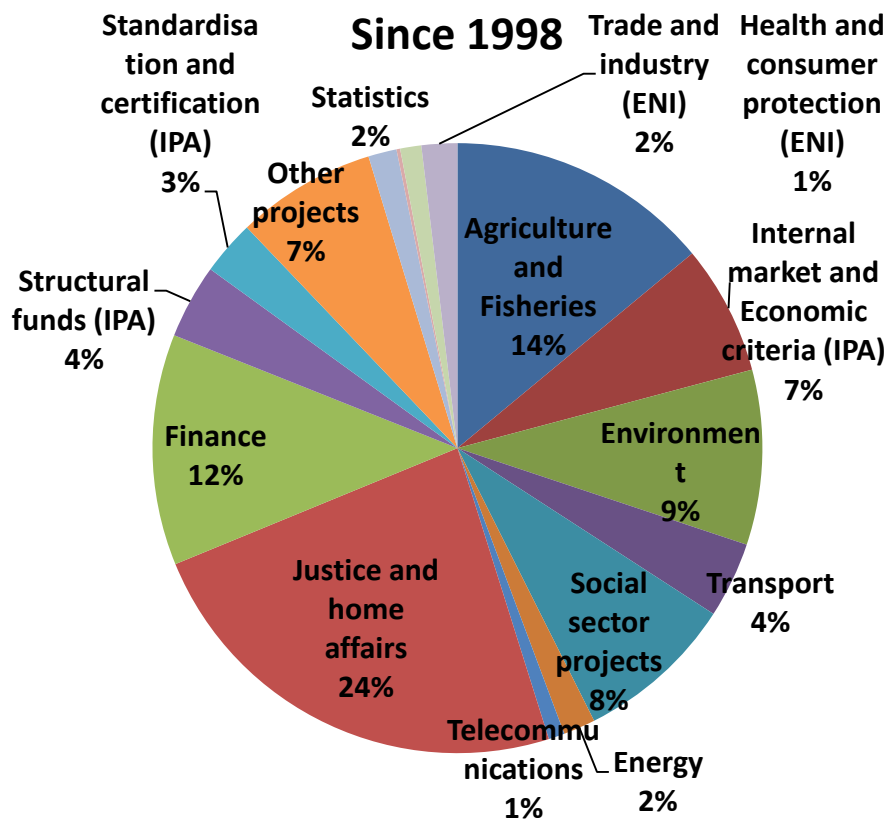
Twinning overview

2600 Twinning projects, for an overall budget of more **than 2 billion Euro**, have been implemented in **31 countries** (**PHARE, CARDS, MEDA, TACIS, IPA, ENI**) since 1998 till today.

Focusing mainly in the areas of **Justice and Home Affairs, Agriculture and Environmental issues, Finance.**

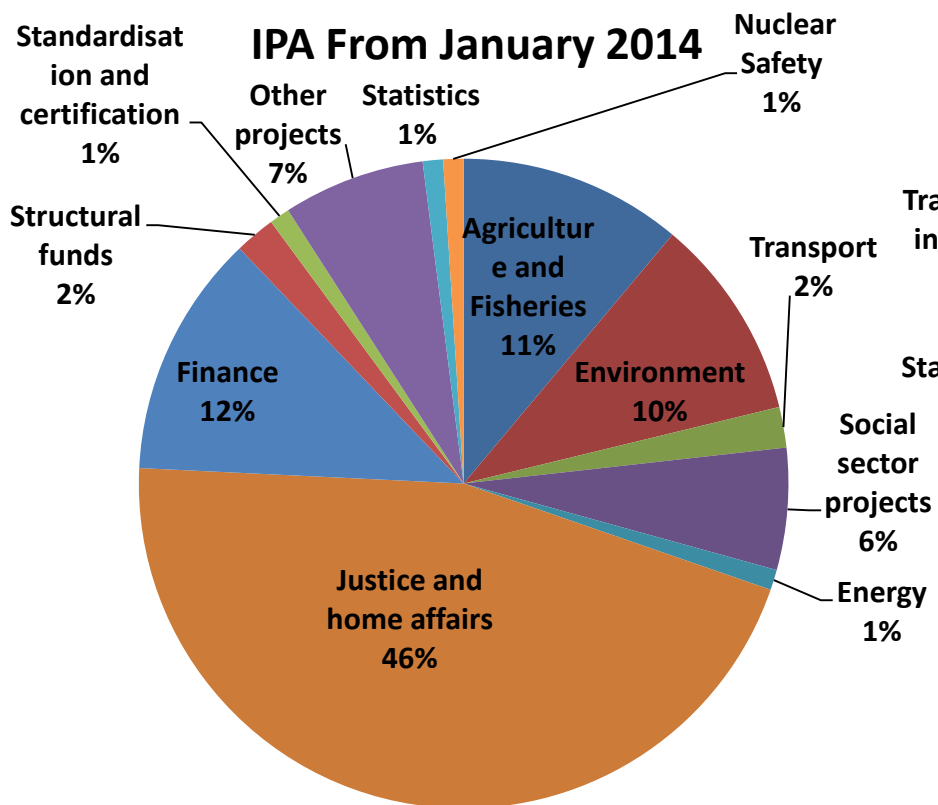
Since **2007**, some **750 Twinning fiches**, for an overall **budget** of 730 Million Euro have been circulated with beneficiaries in **ENI and IPA regions**

Comparison sector distribution since 1998 and since 2007 (IPA + ENI)

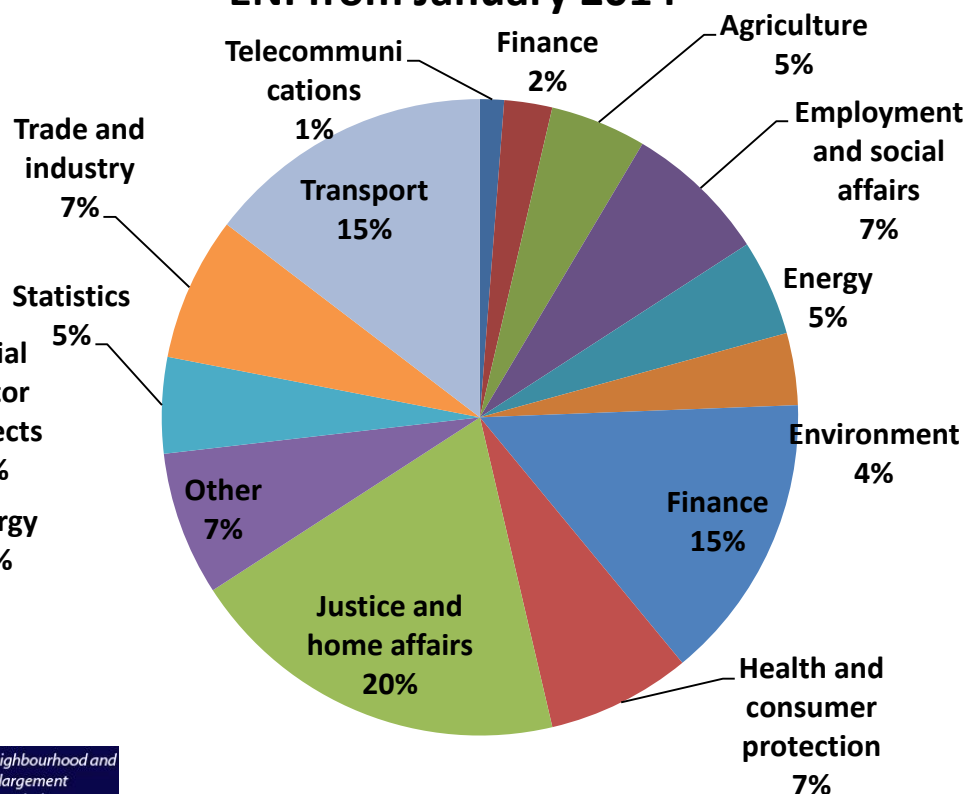


Comparison sector distribution (IPA-ENI) 2014- October 2015

IPA From January 2014



ENI from January 2014



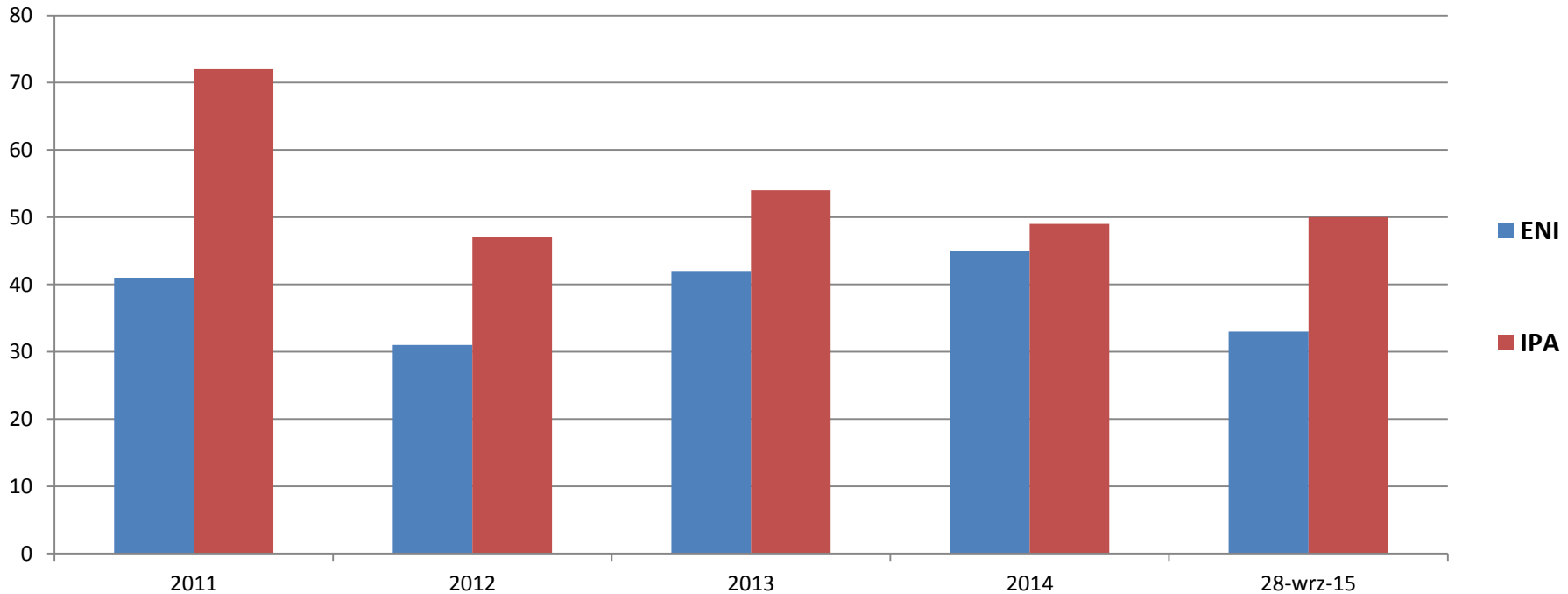
Analysis of the data (January 2014-October 2015 IPA)

- *191 proposals for 99 Fiches circulated*
- *30 of the fiches were TWL projects*
- *Average budget of standard Twg fiches: 1.3 M €*
- *Average number of proposals 3*
- *Maximum number of proposals received 9*
- *No proposals submitted in 15 calls*

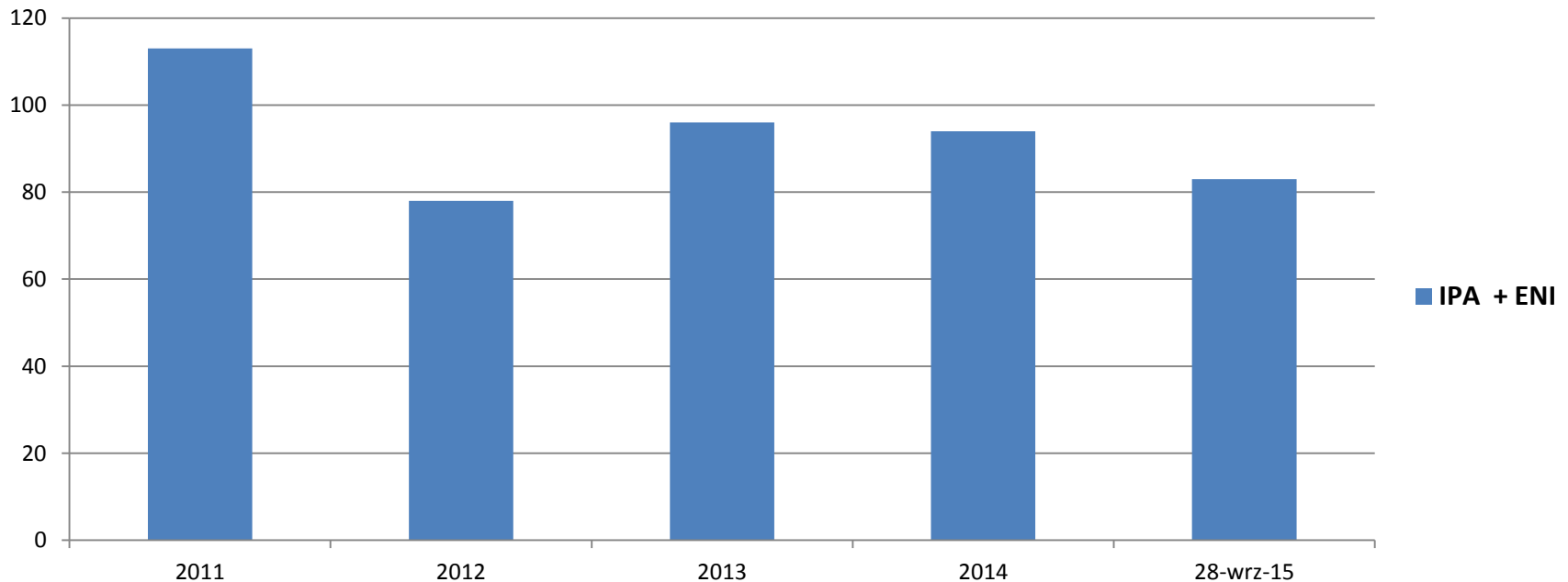
Analysis of the data (January 2014-October 2015, ENI)

- *133 proposals for 78 Fiches circulated*
- *5 of the fiches were TWL projects*
- *Average budget of standard Twg fiches: 1.3 M €*
- *Average number of proposals 2*
- *Maximum number of proposals 5*
- *No proposals submitted in 6 calls*

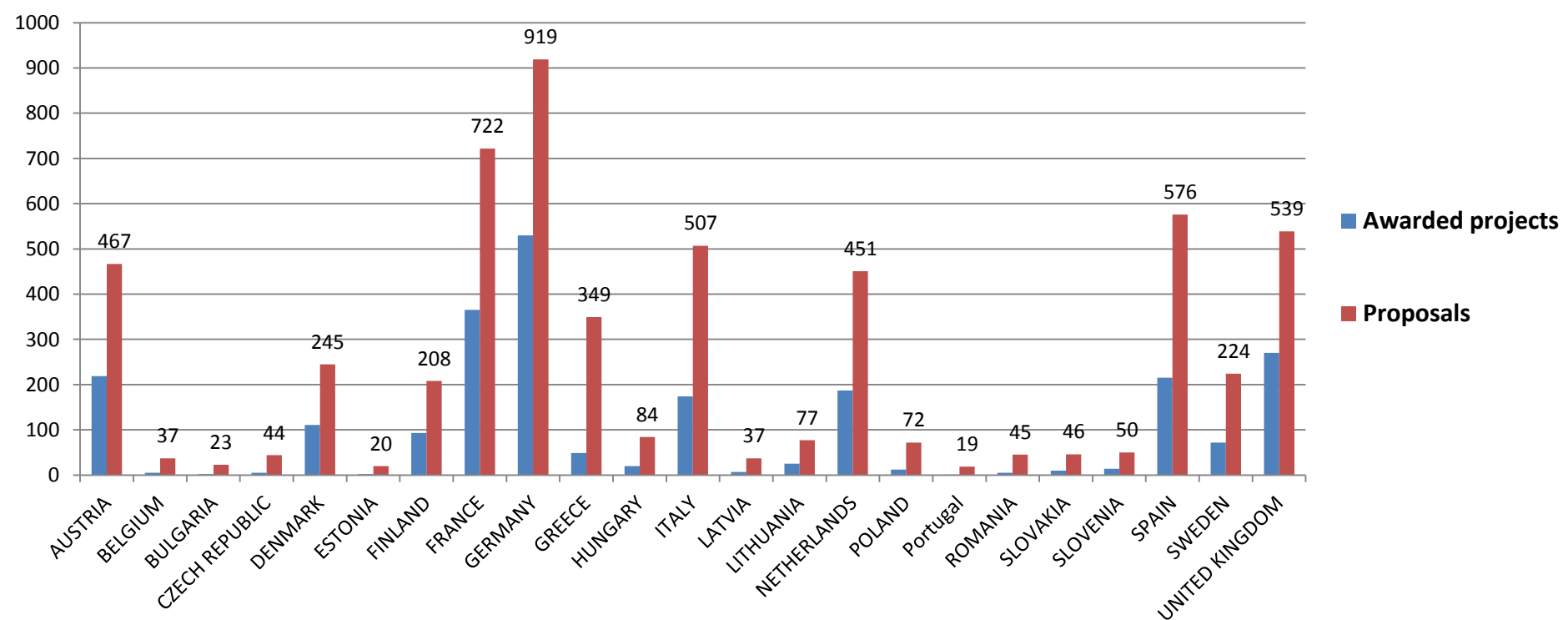
Pipeline of projects circulated by Region (IPA and ENI) in the last 5 years confirms



Pipeline of Twinning projects circulated (IPA and ENI) in the last 5 years confirms

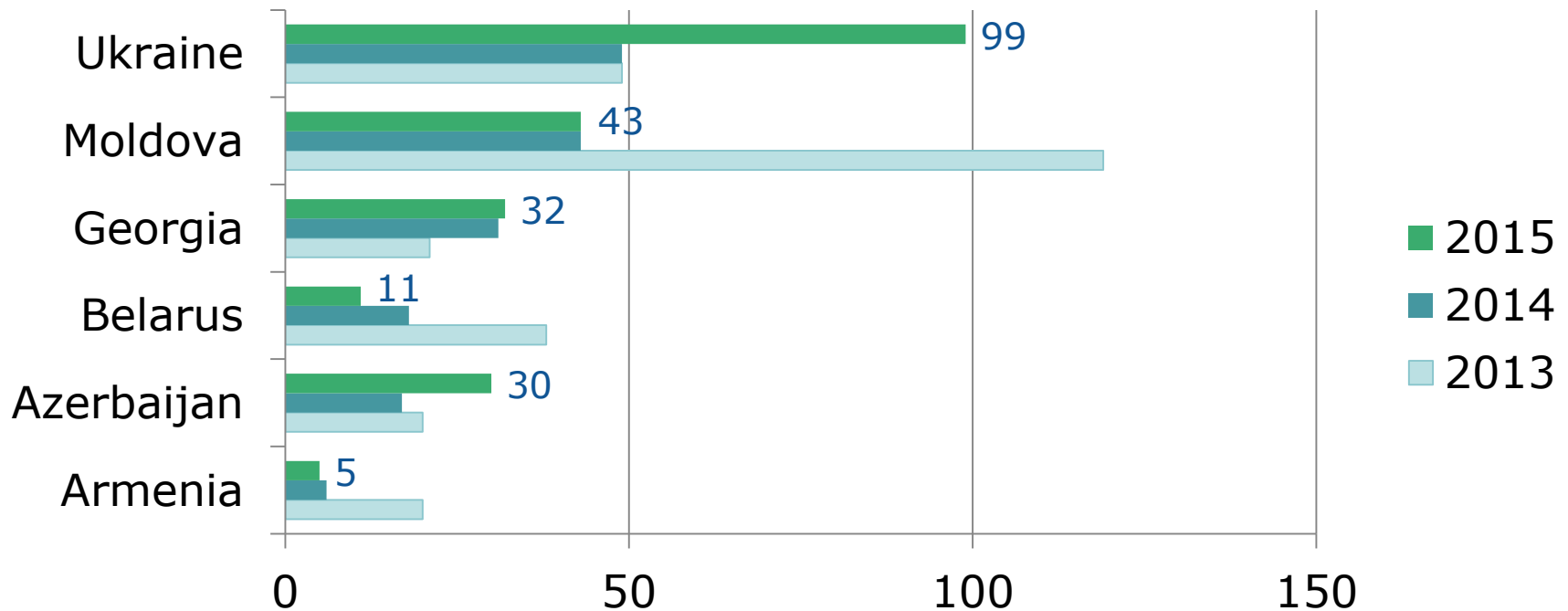


Success rate for proposals by MS as lead partner for all regions since 1998

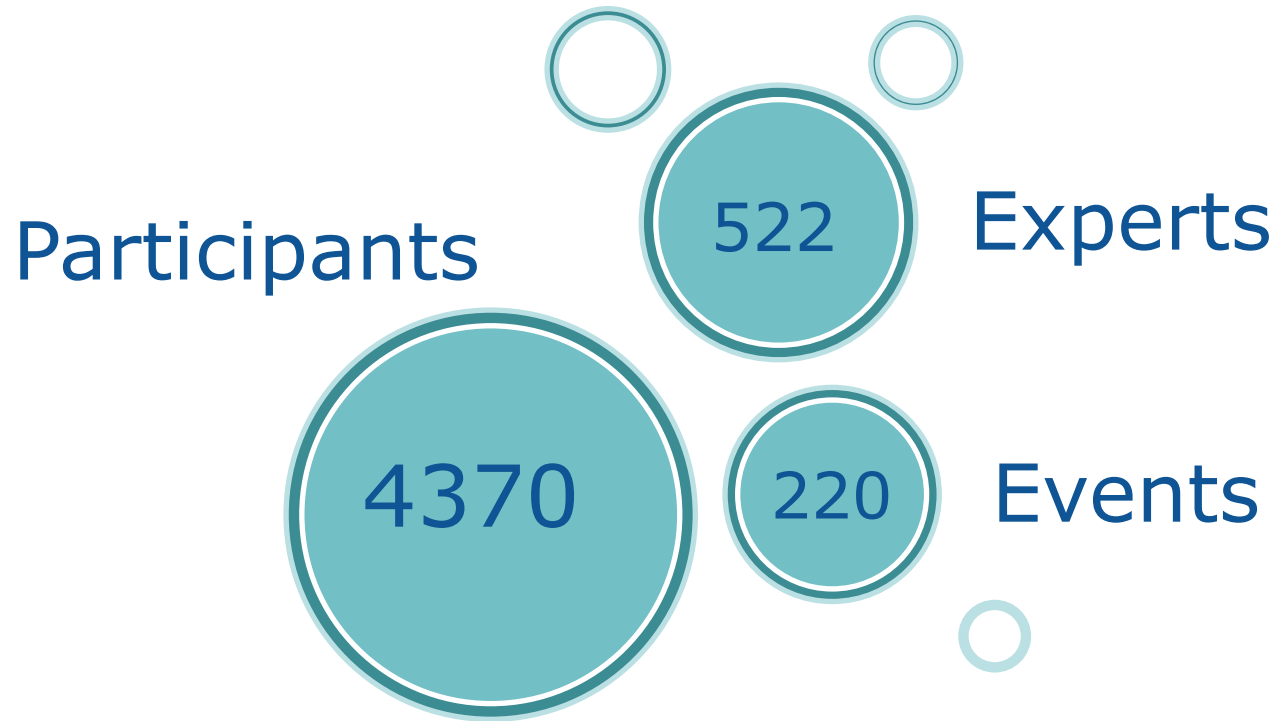


FOCUS on ENI EAST Region

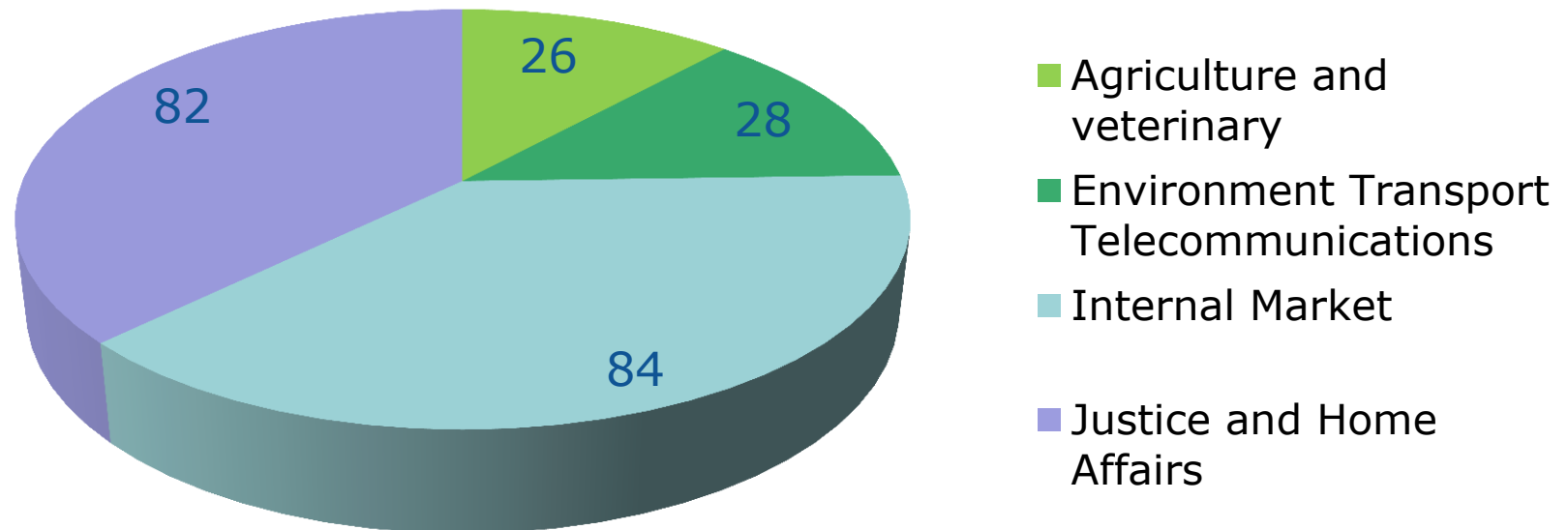
TAIEX activities in ENI East region



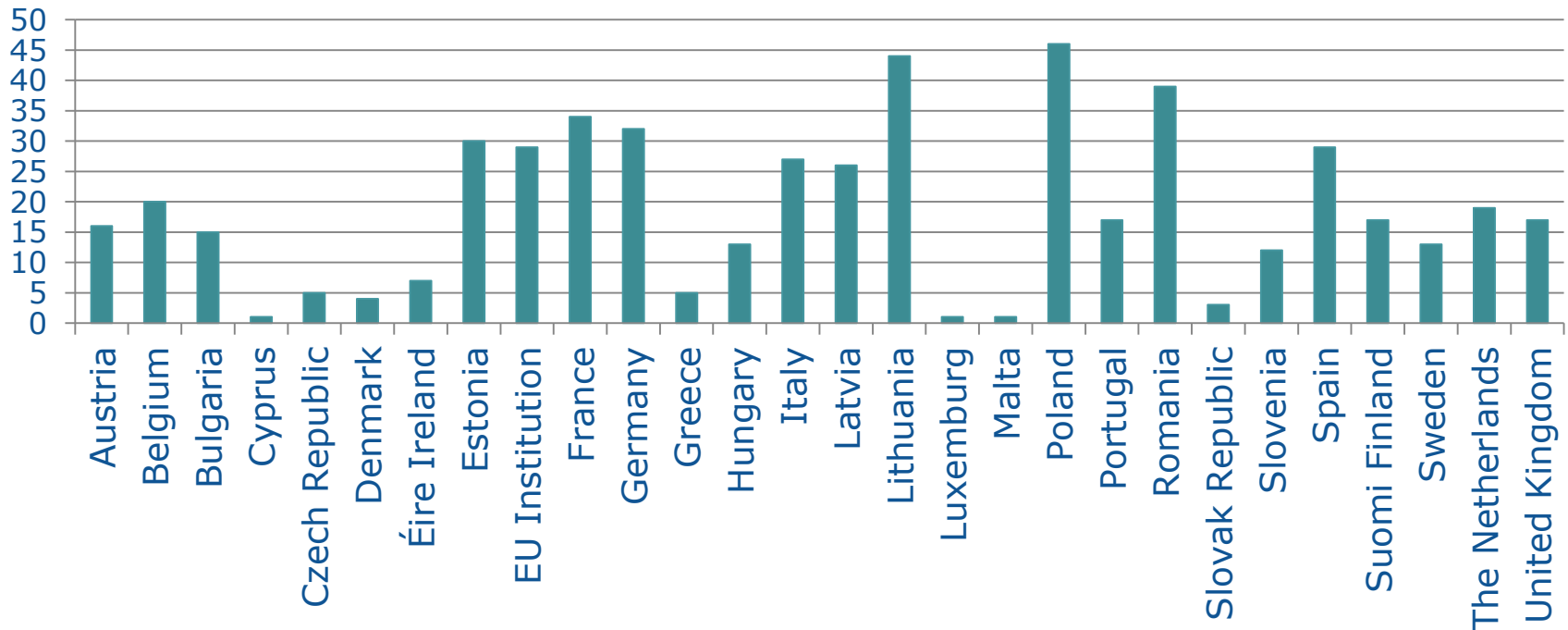
TAIEX activities 2015 in ENI East



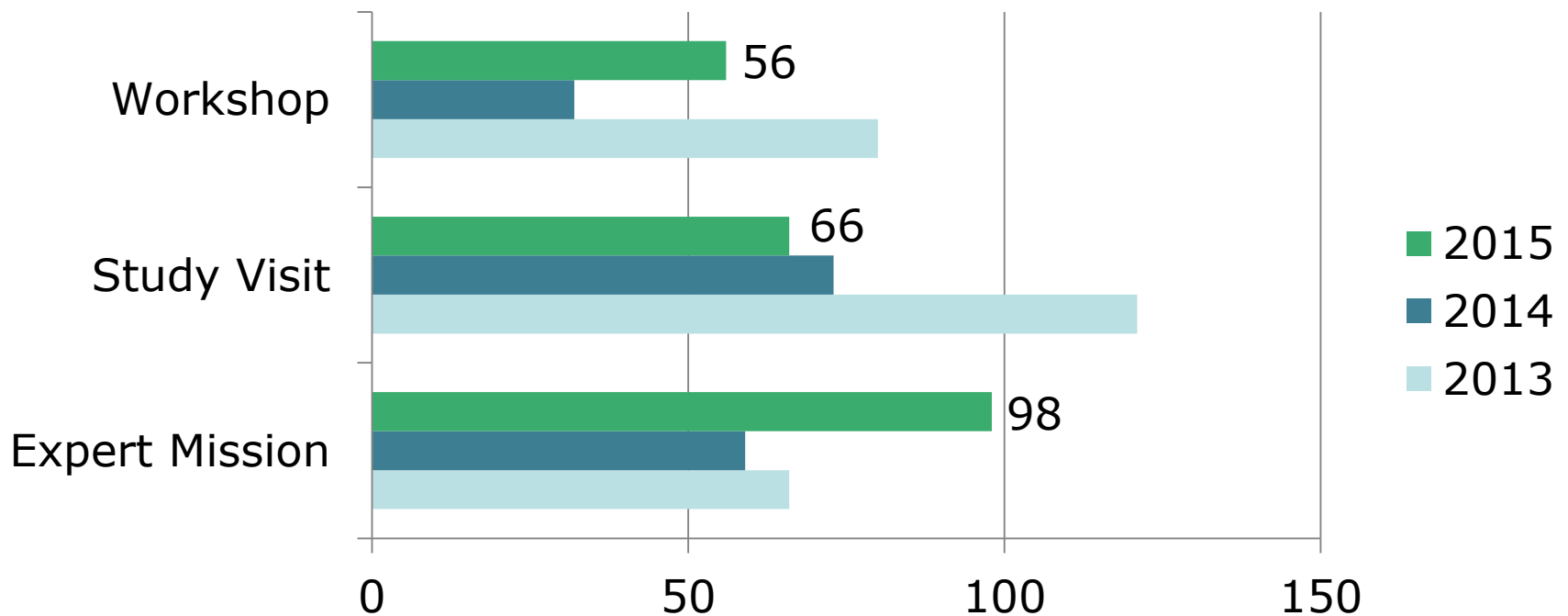
TAIEX activities per sector in ENI East in 2015



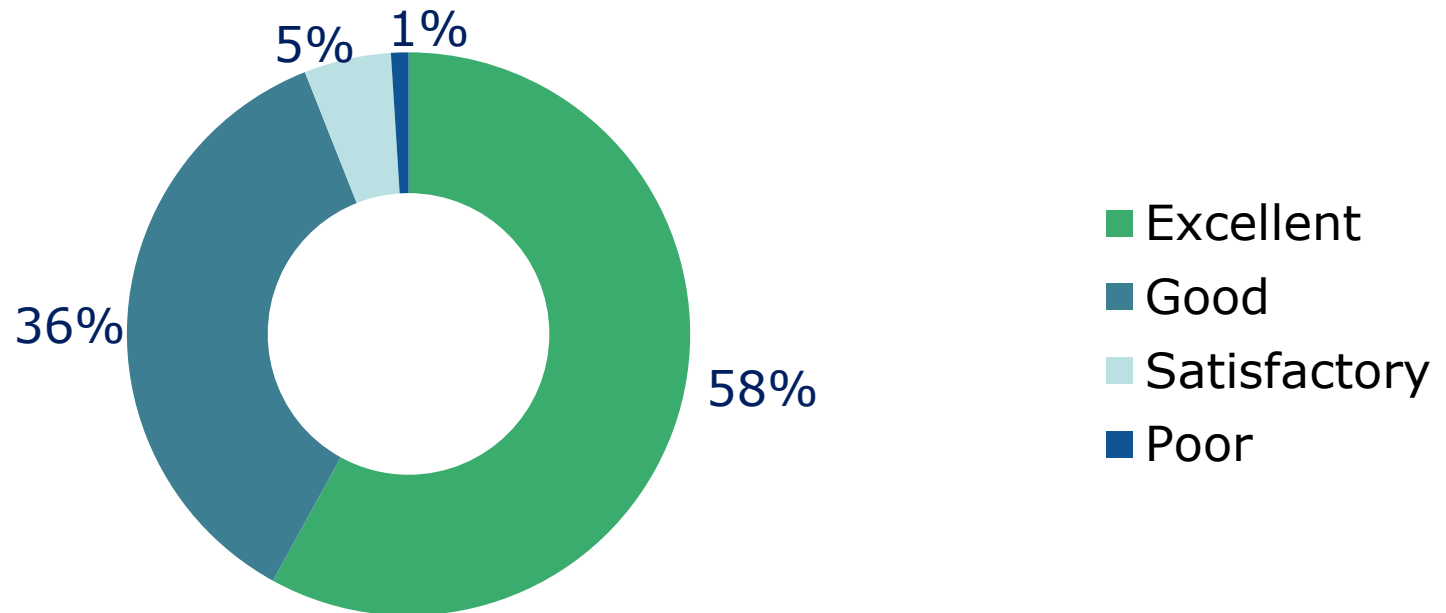
Member States experts mobilised for events in ENI East in 2015



TAIEX activities per type in ENI East

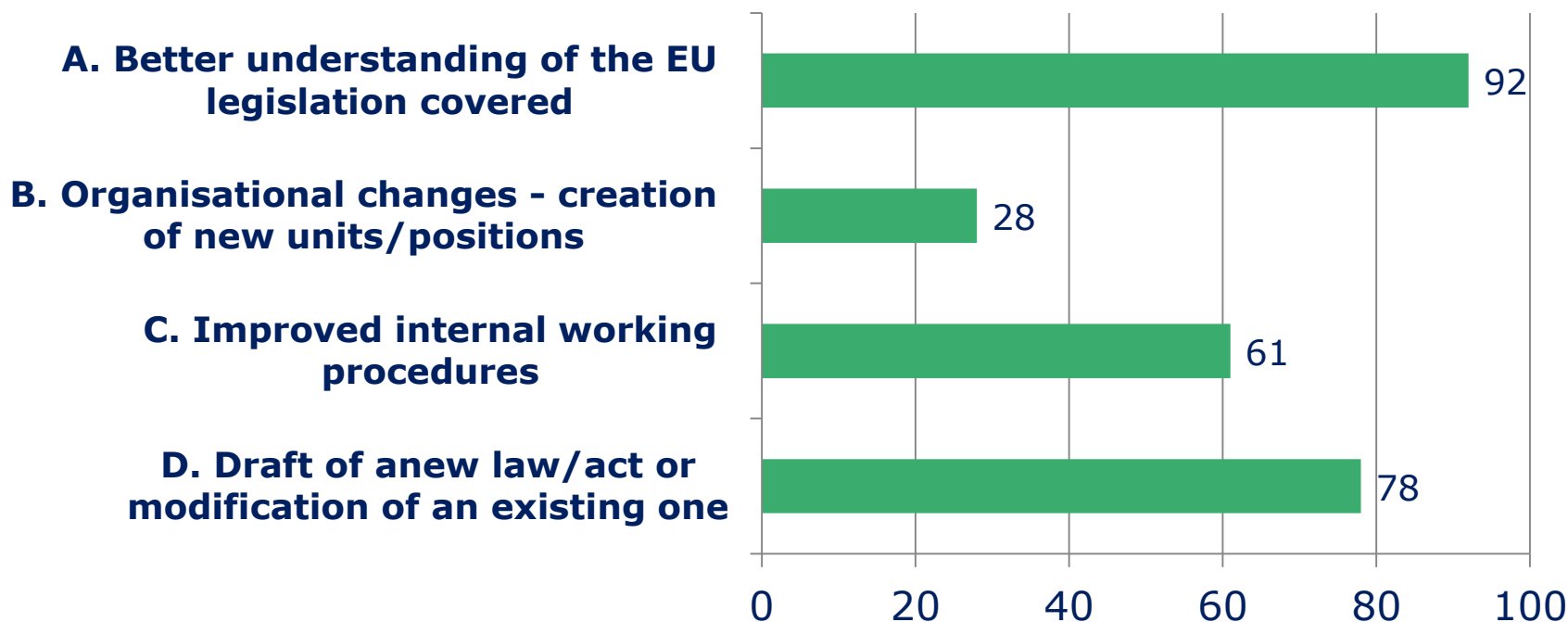


Evaluation - quality of the speakers by the ENI East participants



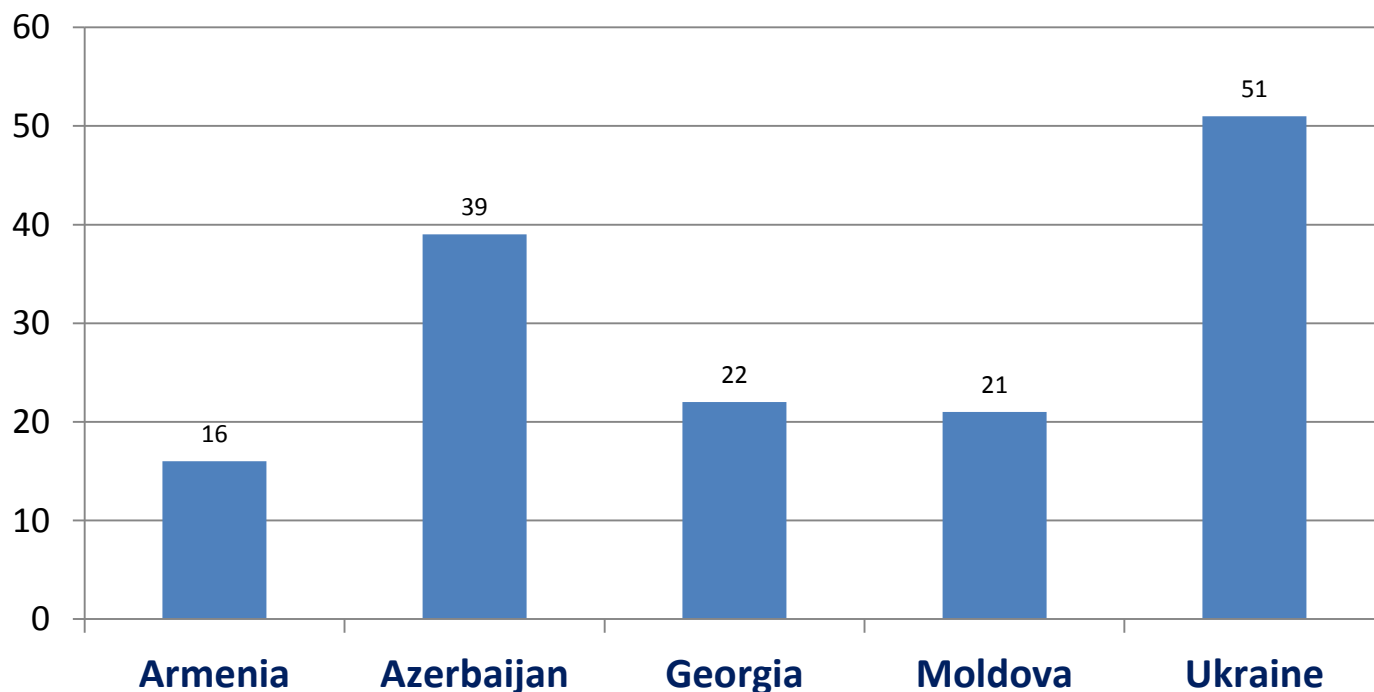
Answer rate: 53%

Impact Evaluation (after 6 months) activities implemented in ENI East (%)

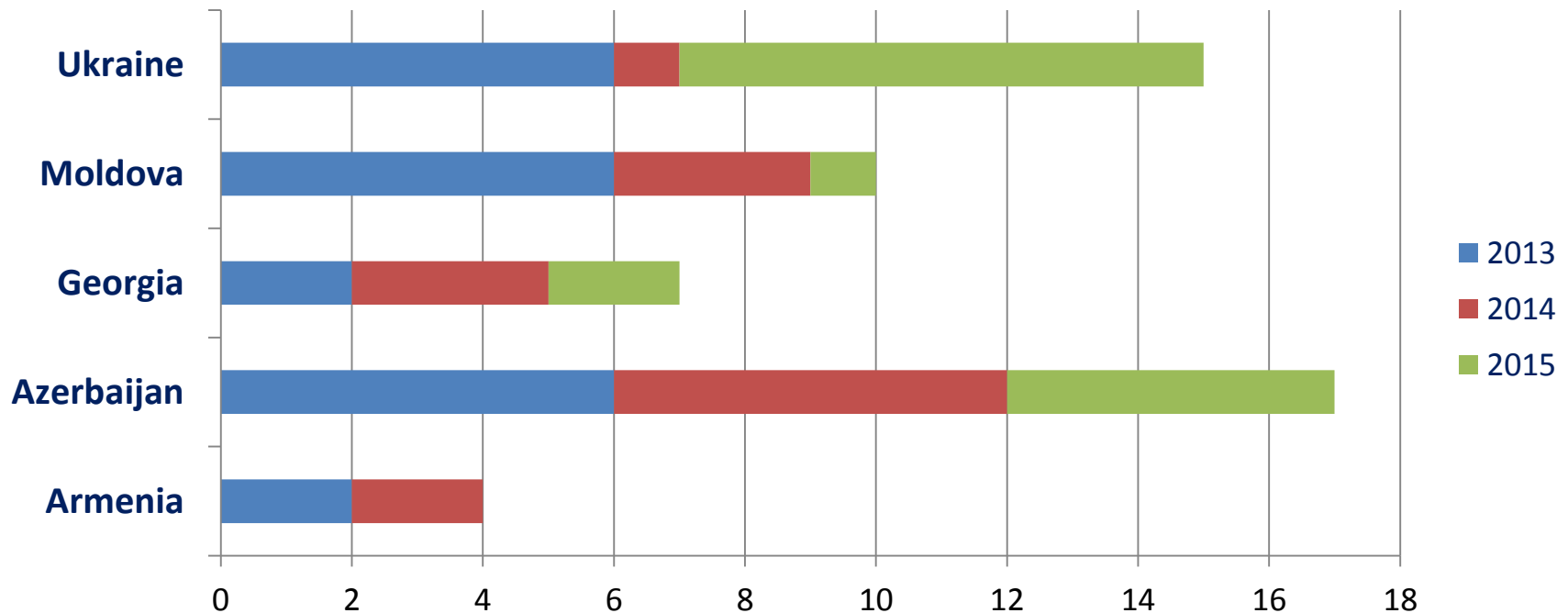


Answer rate: 25%

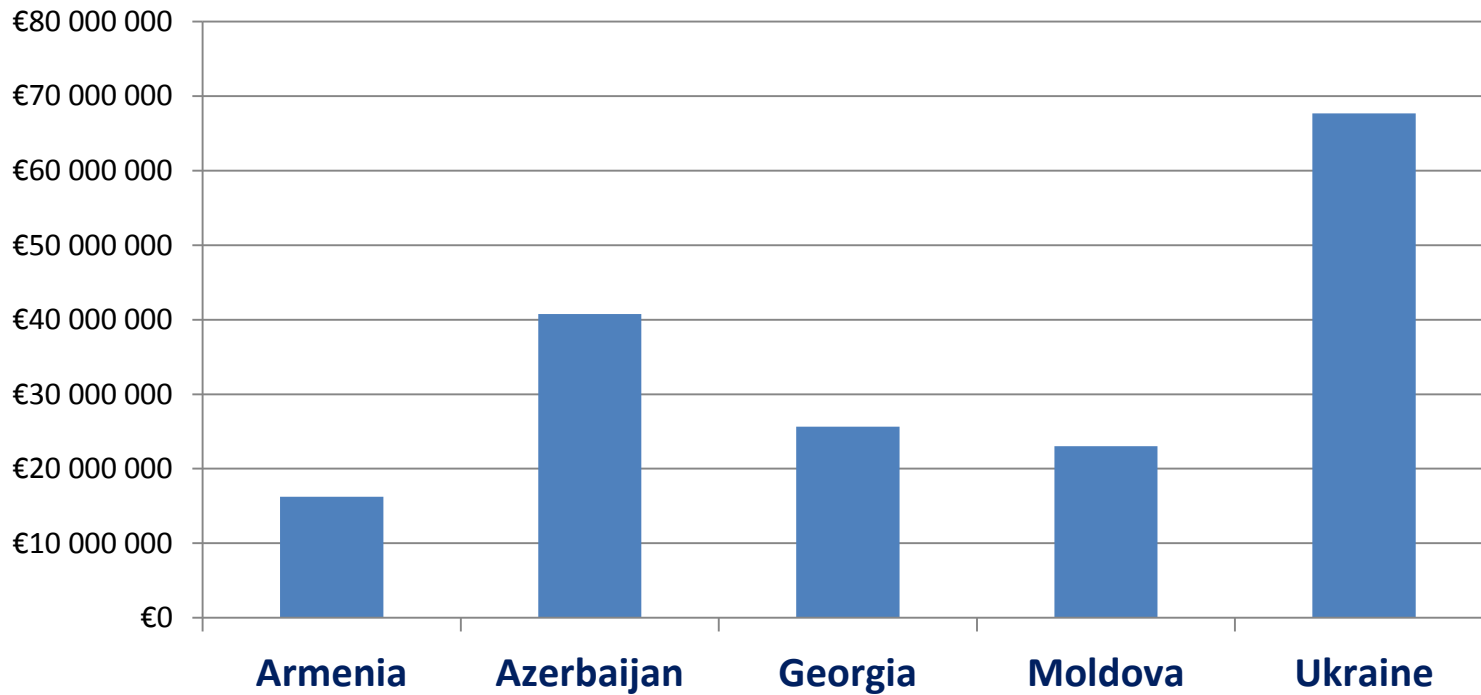
Twinning fiches circulated in the ENI East Region (2005- 2015)



Twinning fiches circulated in the ENI East Region in last 3 years (2013-2015)



Twinning fiches budget allocated by ENI East Region (2005-2015)





Thank you for your attention

*Institution Building, TAIEX, Twinning Unit
Directorate-General for Neighbourhood and
Enlargement Negotiations
European Commission*

Lucia.santuccione@ec.europa.eu