ENHANCING THE CAPACITIES OF BOTH CHIEF CIVIL ADMINISTRATORS ABOUT CROWD CONTROL AND THE CIVIL INSPECTORS ABOUT EFFECTIVE INVESTIGATION

TWINNING PROJECT FICHE

1. Basic Information

1.1. Publication notice reference: EuropeAid/ 137-796/IH/ACT/TR

1.2. Programme: 2014 Annual Programme.

1.3. Twinning Number: TR 14 IB JH 01

1.4. Title: Enhancing the Capacities of both Chief Civil Administrators about Crowd Control and the Civil Inspectors about Effective Investigation.

1.5. Sector: Rule of Law and Fundamental Rights / Judiciary and Fundamental Rights Sub-sector / Fundamental Rights Sub-Field./ Twinning sector: Justice and Home affairs

1.6. Beneficiary country: Republic of Turkey

2. Objectives

2.1. Overall Objective(s):

To enhance the capacities of both chief civil administrators who have crucial duties, authorities and responsibilities about crowd control and the civil inspectors about effective investigation and so enable the convergence of the implementations in Turkey with European Union (EU) practices in the field.

2.2. Project purpose(s):

To enhance the capacities both of chief civil administrators on the protection of sensitive balance between freedom and security within the framework of security governance and the civil inspectors on making more effective inspection and investigation about both chief civil administrators who cannot perform their duties properly and law enforcement personnel who cause violations of rights during crowd control.

2.3. Contribution to National Development Plan/Cooperation agreement/Association Agreement/Action Plan:

Turkey has made significant reforms in the fields of the judiciary and fundamental rights over the past decade, a development that has its roots in the country's EU accession process.

Turkey's National Action Plan for the EU Accession that has been prepared within the scope of "Turkey's New European Union Strategy". This plan already sets out the priorities regarding the harmonization of primary and secondary legislation and development of the institutional capacities related to the Chapter 23 Judiciary and Fundamental Rights for the period from June 2015 to June 2019.

Those priorities are freedom of expression, including freedom of the press, freedom of assembly and demonstration, freedom of religion and cultural rights protected and strengthened through targeted training completed on human rights and investigation techniques for judges, public prosecutors, law enforcement officers and civil administrators, including effective investigation of allegations of torture in line with the framework of the Istanbul Protocol. Further priorities are upgraded detention centres in conformity with international standards, effective follow up mechanisms for the European Convention for Human Rights (ECHR) preventing repeated violations of the Convention and for the European Court of Human Rights (ECtHR), definition and implementation of ethical principles for law enforcement officers and effective reporting, registration and follow up of human rights violations.

Turkey's 10th Development Plan (DP) (2014-2018) is in line with the fundamental rights sub-sector main objectives in the sense that the Plan aims to ensure the full enjoyment of rights and freedoms by all individuals without any discrimination. One of the aims of the Plan is guaranteeing human rights and individual freedoms with a just and quick working justice system.

Under the title of "Fundamental Rights and Freedoms" of this Plan, the purpose is described as "Individuals and different groups in the society could express themselves totally and freely, a society where all beliefs and lifestyles are accepted with the understanding of free - pluralistic democracy." In the Constitution, it is said that sex, age, ethnicity, language, colour, belief, religion, income, nationality, migrant and political choice will not cause any discrimination, all citizens' fundamental rights and freedoms are ensured. To do so, it is emphasized that fundamental rights and freedoms will continue being developed under universal principles and norms. In compliance with the democratisation package announced by the government at September 30, 2013; Law no. 6529 "Law Amending Certain Laws for the Enhancement of Fundamental Rights and Freedoms" entered into force on 13 March 2014. Based on the latter law, crucial steps were taken on Law no. 2911 on "Assemblies and Demonstrations". As

regards freedom of assembly, the democratisation package provides that the authorities will consult stakeholders before making decisions on assemblies and demonstrations, and extends the time periods within which meetings and demonstration marches can be held, giving authority for monitoring and terminating the meetings to an ad hoc body including representatives of demonstrators.

As a result, from the latter laws, there is a clear commitment to ensure further improvements in the area of fundamental rights and freedoms

3. Description

3.1. Background and justification:

In Turkey, significant steps have been taken in order to democratize the execution of the right to assembly and demonstrate. International conventions on fundamental rights and freedoms are given precedence over domestic laws. Though the regulations and amendments introduced during the Tenth Development Plan period are targeted at securing the healthy functioning of the justice system and extend fundamental rights and freedoms, , severe problems are observed in implementation; chief civil administrators do not take enough initiative and in some cases, the law enforcement personnel use disproportional power – excessive force - against protestors. In other words, the troubles within the implementation and implicit bans related to legislation are evaluated as hidden permission mechanism for the enjoyment of the right to assembly and demonstrate. Problem on harmonization of implementations EU acquis and European Convention on Human Rights (ECHR) criteria is another important problem area.

On the other side, it is seen that social events has been changing methodologically and numerically in Turkey. It is seen that the number of total activities / demonstrations have been increased in Turkey. For instance, based on the statistics of social events in Turkey between the years 2009 and 2013 it can be seen that although there were 18.101 social movements happened in 2009, the number of social movements increased to 38.079 in 2013.

As a matter of fact, from record of judgements listed by European Court on Human Rights (ECtHR), Turkey has ranked first among other states in number of violations of right of assembly and demonstration, mostly during the period 1959-2014. There is also European Commission's view on Turkey has not made progress concerning fundamental rights, violations on freedom of expression and demonstration. Moreover, it is said that around 150 applications are waiting before the Courts. Three primary motives in the judgements of the ECtHR about Turkey are: the violent intervention of police forces in peaceful protests

occurring without reasonable notice, the disproportionate use of force against protestors by police forces and the absence of an effective investigation concerning personnel of law enforcement authorities when using disproportionate force.

Ministry of Interior is responsible for allowing and ensuring respect of public order during crowd control in Turkey according to Turkish national laws. This duty is performed by chief civil administrators who act as territorial representatives of the Ministry of Interior. In other words, chief civil administrators (governors and district governors) are the main authorities to make decisions during crowd control. Additionally, law enforcement personnel who make violations of right shall be investigated by the Ministry of Interior Inspection Board.

The Inspection Board is one of the Advisory and Supervisory Units of Ministry of Interior. There are 192 inspectors within this Board. Its' main functions are to inspect and audit, review and investigate transactions and accounts of all central units and affiliated entities of the Ministry, provinces, districts, national police and gendarmerie, municipalities and local governments and of the unions, enterprises and establishments affiliated with or founded by the foregoing or by special laws. The Ministry of Interior' Inspection Board is one of the most well-established and effective state institutions in the implementation of public policies. This unit is the main actor for investigating any complaints and carrying regular inspections of actions and processes of national police and gendarmerie in Turkey. A number of inspections, investigations etc. are carried out, and results of reports are prepared and submitted to the minister by the inspectors. Additionally, the Ministry of Interior's Inspection Board is an important tool both in spreading and disseminating of policies and reform initiatives throughout the country in the EU accession process of Turkey and also execution of new laws nation-wide.

Within the scope of this activity, the capacities of both chief civil administrators who are main actors and decision making authorities about crowd control and also civil inspectors who are responsible to investigate law enforcement personnel who could cause violations of right will be enhanced and in this way enjoyment of mentioned rights at universal level will be provided. As a direct result of this situation, new legal regulations and arrangements on crowd control put into practice nation – wide, reaching the goals about the fundamental rights and freedoms that are determined by the several documents ratified and introduced by Turkey and also eliminates the criticisms on the issue mentioned by the Progress Reports prepared by the European Commission.

In this framework, not only the necessary reformation of related regulations will be continued in the lights of international agreements and treaties but also the principles and policies about the crowd control will be prepared under the guidance of new arrangements.

Bringing the Turkish legal framework into line with European standards in all areas, notably freedom of expression and freedom of assembly; ensuring that courts and authorities fully implement legislation and rules so that rights are respected in full and in practice, with proper accountability and verification systems; Developing the capacity to conduct independent, impartial and effective investigations into allegations of misconduct by security forces.

3.2. Linked activities *(other international and national initiatives)*:

This project is in line with the following priority of Pre-Accession Assistance (IPA II) support relating to fundamental rights.

Other relevant EU funded activities are:

- A twinning project implemented under 2005 programming "An Independent Police Complaints Commission & Complaints System for the Turkish Police and Gendarmerie".

- A twinning project implemented under 2009 programming "Capacity of Turkish Police to Prevent Disproportionate Use of Force". The project aimed at enhancing the implementation capacity of the Turkish National Police to prevent disproportionate use of force.

- TR 0201.01 - Improvement of Statement Taking Methods and Statement Taking Rooms in the Republic of Turkey.

- TR 0301.01 - Strengthening the Accountability, Efficiency and Effectiveness of the Turkish National Police.

- TR 0304.01 - Strengthening the Police Forensic Capacity.

- TR 0401.01 - Implementation of human rights reforms.

- TR 0404.03 - Enhancement of the professionalism of the Turkish Gendarmerie in its law enforcement activities.

This Project is a follow-up of other projects carried out under IPA such as "An Independent Police Complaints Commission & Complaints System for the Turkish Police and Gendarmerie" and "Capacity of Turkish Police to Prevent Disproportionate Use of Force". During its implementation, the present project will as much as possible take into consideration outcomes

and results of the latter mentioned Twinning projects as well as similar projects and activities already completed or still ongoing.

3.3. Results:

R.1. Basic components of crowd control and effective investigation determined and guiding procedures established.

R.2. Efficiency of practice on crowd control and effective investigations in compliance with EU best practice enhanced.

3.4. Activities:

The activities listed hereunder represent the minimum activities to be implemented in the course of the Twinning project. Member State(s) may propose additional activities in line with the methodology elaborated in its proposal.

The indicative activities foreseen are;

R.1. Basic components of crowd control and effective investigation determined and guiding procedures established.

Principally within the scope of the project, analyse of the concepts of crowd control and effective investigation in detail and evaluation of national regulations and procedures will be completed. Then, basic factors affecting crowd control and effective investigation will be determined in compliance with EU best practices by means of joint working with the EU member states. Legal regulation on crowd control and effective investigation and implementations used in the member states of the European Union will be assessed to ensure a more effective implementation of crowd control and effective investigation in compliance with EU best practices.

Components 1:

1.1. Comparative analysis of the best practices and procedures, structures of the EU Member States and Turkey on crowd control and effective investigation.

1.2. Analysis of the concepts of crowd control and effective investigation in detail.

1.3. Identification of the professional needs of chief civil administrators on crowd control.

1.4. Identification of the professional needs of civil inspectors on effective investigation.

1.5. Assessment and analysis of Turkish legislation, standards and procedures on crowd control and effective investigation.

1.6. Comparative analysis of the best practices and procedures, structures of the EU Member States on crowd control and effective investigation

1.7. Examination of the ECHR decisions on crowd control and effective investigation.

1.8. Preparation of crowd control guide for chief civil administrators.

1.9. Preparation of inspection and investigation guide for civil inspectors to be used in investigation of law enforcement personnel.

1.10. Draft law and regulation on crowd control and effective investigation to solve existed problems.

1.11. Publishing standards and procedures on crowd control.

1.12. Publishing booklet about the right to assembly and demonstrate; procedures of crowd control and security measures.

1.13. Publishing the Police Manuals on the use of force of the police against unlawful crowds.

R.2. Efficiency of practice on crowd control and effective investigations in compliance with EU best practice enhanced.

Implementation training practices in regard to crowd control will be examined and administrative regulation will be established to ensure permanence of the outcomes. This component is designed to enhance the institutional capacity of chief civil administrators and civil inspectors and also provide relevant institutions to work in compliance with EU best practices.

Components 2:

2.1. Preparation of training materials and programme for chief civil administrators on crowd control.

2.2. Preparation of training materials and programme for civil inspectors on effective investigation.

2.3. Assessment and analysis of the EU standards and procedures about crowd control and effective investigation concerning in-service training.

2.4. Comparative analysis of the best practices of the EU Member States about crowd control and effective investigation concerning in-service training.

2.5. 185 civil inspectors will be trained on making more effective inspection and investigation.

2.6. 1800 chief civil administrators and 2000 law enforcement personnel will be trained on crowd control within the framework of security governance.

2.7. Study visits will be organized.

2.8. Development of a model implementation plan for chief administrators and security forces on crowd control.

3.5. Means/ Input from the MS Partner Administration:

3.5.1. Profile and tasks of the Project Leader:

The PL should be a high ranking official with broad knowledge of processes in the area of the police law; specific procedures on crowd control; inspection and investigation in compliance with ECtHR that the project deals with, who will continue to work at his/her Member State (MS) administration but devote, some of his/her time to conceive, supervise and co-ordinate the overall thrust of the twinning activity.

The PL will allocate a minimum of 3 days per month including one visit every 3 months to Turkey as long the activity lasts.

a) Qualifications:

- Broad long-term knowledge of all processes in the area of acquits that the activity is dealing with (min. 3 years);
- High ranking official;
- Overall appreciation of the problems and solutions in the sector;
- Capable of unblocking any problems at highest level;
- Ggood English language skills and preferably also sufficient German or France languages skills;
- Experience in project management;

b) Tasks of the Project Leader:

- To coordinate the project;
- To supervise all project activities;
- To nominate, mobilize and supervise the short- and medium term experts;
- To plan and coordinate outputs;

- To provide administrative support;
- To monitor the study visits, training activities, and workshops.

3.5.2. Profile and tasks of the Resident Twinning Advisors (RTA):

a) RTA qualifications:

- Minimum of 3 years' experience in the organization of the practical application of policing at managerial/expert etc. level;
- Preferably a comparative knowledge of other Member States systems;
- Broad international contacts/exposure will be an asset;
- Strong written, oral and inter-personal communication skills in English;
- Good communication skills and experience in developing, co-coordinating and conducting training programmes;
- Experience in crowd control and crisis management;
- University degree or 10 years equivalent professional experience;

b) RTA tasks:

- To design a work plan for the implementation of the programme and to assist the process of drawing up a covenant;
- Assist in the preparation of all strategic activity documents [inception study, sector strategy/policy/plan, quarterly monitoring reports, final project report, training manuals etc.];
- To ensure continuity of implementation through: the execution of the day to day management; working on a daily basis with the relevant staff of the beneficiaries to implement the activity;
- To plan and coordinate outputs;
- Together with the Project Leader to nominate, mobilize and supervise the short- and medium term experts; together with Beneficiary Country Adviser identify national experts;
- To coordinate and organize study visits, training activities, workshops;
- To ensure proper quality of outputs;
- To provide detailed reports on the impact of the activity;

3.5.3. Profile and tasks of the short-term experts:

a) Short Term Experts' Qualifications:

- Minimum of 3 years professional experience in use of force and general and police law;
- They should be professionally qualified and have the appropriate experience in the area and subjects that they are selected for;
- Good written and oral command of English;
- Good presentation skills and previous experience as a trainer.

b) Short Term Experts'' tasks:

- To contribute to the activity with specialist knowledge in the area of use of force
- To provide specialist support services [e.g. providing Turkey with access to databases];
- To prepare training course modules;
- Delivery of selected training modules to the experts;

4. Institutional Framework

4.1. The Main Beneficiary:

The main beneficiary and implementing institution is the Ministry of Interior (Civil Inspection Board).

Address: T.C. İçişleri Bakanlığı, Bakanlıklar / Ankara- TÜRKİYE

The Turkish Ministry of the Interior is committed and sufficiently resourced for the whole duration of activity implementation.

4.2. Sub-beneficiaries of the Project:

Turkish National Police,

General Command of Gendarmerie,

Turkish Coast Guard Command.

5. Budget

The measure is to be carried out with twinning contract.

Twinning contract EUR 1.500.000 (IPA Contribution: EUR 1,425,000) (National Contribution: EUR 75.000)

Total Budget:		1.500.000 €
EU Contribution	95%	1.425.000 €

National Contribution	5%	75.000 €

6. Implementation Arrangements

6.1. Implementing Agency responsible for tendering, contracting and accounting is The Central Finance and Contracts Unit (CFCU):

Ms. Emine Döğer- Acting PAO and CFCU Director

Central Finance and Contract Unit

Tel: +90 312 295 49 00

Fax: +90 312 286 70 72

Address: Eskisehir Yolu 4.Km. 2.Street

Halkbankası Kampusu No:63 C Blok, 06510 Sogutozu - Ankara

6.2. Main counterpart in the BC:

The main counterpart in Turkey will be the Turkish Ministry of the Interior (MoI).

The person in charge is:

Orhan TAVLI- Head of Inspection Board the Turkish Ministry of the Interior

orhan.tavli@icisleri.gov.tr

cell : +(90) 505 466 2678

official: +(90) 312 466 93 03

6.2.1. Contact Person:

Yavuz Selim AKKOÇ – Chief Civil Inspector

yavuz.akkoc@icisleri.gov.tr

cell : +(90) 505 466 27 09

official: +(90) 312 466 93 03

Address: T.C. İçişleri Bakanlığı, İsmet İnönü Bulvarı,

06580 Bakanlıklar-Çankaya/Ankara

6.2.2. Project Leader counterpart:

Mithat DUMANLI

Deputy Head of Inspection Board of Ministry of Interior

6.2.3. Senior Project Officer (SPO):

Rıdvan AYDIN
Chief Civil Inspector

6.2.4. RTA Counterpart:

Yavuz Selim AKKOÇ
Chief Civil Inspector, Inspection Board of Ministry of Interior

6.3. Contracts:

A twinning contract is foreseen for this activity.

7. Implementation Schedule (indicative)

7.1. Launching of the call for proposals (Date):

First quarter of 2016.

7.2. Start of project activities (Date):

Third quarter of 2016.

7.3. Project completion (Date):

Last quarter of 2018.

7.4. Duration of the execution period (number of months):

24 + 3 = 27 months.

8. Sustainability

Wide-range training activities under this twinning project will serve overall strengthening good governance and fundamental rights and help further alignment with the EU acquis and standards in this field. The sustainability of the results will be ensured by the improved implementation plan on crowd control and administrative structure. In this respect, sustainability will also be ensured through the regular and periodical revision of the strategies which have been implemented in the sensitive balance between freedom and security within the framework of security governance.

9. Cross-cutting issues

Any environmental effect is not foreseen for this twinning project. The activities on this twinning project are envisaged not to have any negative effect to climate change.

This twinning project will contribute to the enjoyment of fundamental rights and freedoms by all socially vulnerable persons.

10. Conditionality and sequencing

The realization of this project is not dependent on any conditions.

ANNEXES TO PROJECT FICHE

1. Logical framework matrix in standard format (compulsory)

ANNEX 1- LOGICAL FRAMEWORK MATRIX IN STANDARD FORMAT

LOGFRAME PLANNING MATRIX FOR PROJECT FICHE		**Programme Name and Number**	
Enhancing the Capacities of Both Chief Civil Administrators About Crowd Control and the Civil Inspectors About Effective Investigation		**Contracting period expires 24 months**	**Disbursement period expires 24 months**
		Total budget: 1.500.000 Euro	**IPA budget: 1.425.000 Euro**
Overall objective	**Objectively Verifiable Indicators**	**Sources of Verification**	
The project aims to enhance the capacities of both chief civil administrators who have crucial duties, authorities and responsibilities about crowd control and the civil inspectors about effective investigation and so enable convergence of the implementations in Turkey with EU practices in the field.	%25 decrease; ▪ Number of deaths and injured person in social events. ▪ Number of custody and arrestment in social events. ▪ Number of application to ECtHR. ▪ Using disproportionate force against protestors in social events.	▪ EU Progress Report ▪ Media ▪ ECtHR Data ▪ Ministry of Interior Briefings ▪ Multi-annual Indicative Planning Documents ▪ Reports of national and International Organizations (Amnesty International, Human Rights Watch, Ombudsman and etc.)	
Project purpose(s)	**Objectively Verifiable Indicators**	▪ **Sources of Verification**	▪ **Assumptions**
To enhance the capacities both of chief civil administrators on the protection of sensitive balance between freedom and security within the framework of security governance and the civil inspectors on making more effective inspection and investigation about both chief civil administrators who cannot perform their duties properly and law enforcement personnel who cause violations of rights during crowd control.	▪ %25 decrease in ECtHR applications. ▪ %25 decrease in the claims that the law enforcement personnel use disproportionate force. ▪ %25 decrease the critics from international documents and reports related to Turkey. ▪ %25 decrease in the number of injuries and deaths in social events.	▪ ECtHR decisions. ▪ Decisions of Judicial Justice and Administrative Court. ▪ EU progress reports. ▪ Training programmes agreed and approved. ▪ Project implementation reports ▪ Press coverage.	▪ Continued strong commitment of the Turkish government to implement the reform programme envisaged in the good governance, accountability and human rights. ▪ Continued Turkish government and EU commitment towards Turkey's accession. ▪ Commitment of beneficiary institutions ▪ Mobilisation of staff by beneficiary institutions

			▪ Elections or social unrest do not jeopardize the implementation of the project
Results	**Objectively Verifiable Indicators**	**Sources of Verification**	**Assumptions**
Results expected from this activity are the following: R1. Basic components of crowd control and effective investigation determined and guiding procedures established.	▪ The concepts of crowd control and effective investigation in the academic studies will be analysed by June 2016. ▪ Turkish legislation, standards and procedures on crowd control and effective investigation will be assessed and analysed by June 2016. ▪ A comparative analysis and evaluation of crowd control and effective investigation both Turkey and EU practices will be finished by June 2016. ▪ EU best practices on crowd control and effective investigation will be evaluated by September 2016. ▪ The analysis and evaluation results will be published by March 2017. ▪ The guidelines on crowd control for Chief Civil Administrators will be prepared by the end of 2017. ▪ The guidelines on effective investigation for Civil Inspectors will be prepared by the end of 2017. ▪ Inspection and investigation guidelines for Civil Inspectors to be used in inspection and investigation of law enforcement personnel will be begun by January 2018. ▪ Draft law and regulations on crowd control and effective investigation will be prepared by March 2018. ▪ Standards and procedures on crowd	▪ A comparative analysis and evaluation of crowd control and effective investigation on the spot. ▪ A detailed analysis on the concepts of crowd control and effective investigation. ▪ An assessment and analysis of Turkish legislation, standards and procedures on crowd control and effective investigation in place. ▪ An evaluation of EU best practices on crowd control and effective investigation. ▪ A preparation of guide for chief civil administrators on crowd control. ▪ A preparation of guide for civil inspectors on effective investigation. ▪ Preparation of inspection and investigation guide for civil inspectors to be used in investigation of law enforcement personnel. ▪ Quarterly reports ▪ Monitoring (ROM) reports ▪ Final report	▪ Availability of experienced advisors and consultants ▪ Availability of suitable, appropriately qualified Resident Twinning Advisors (RTA) and Senior Twinning Experts (STE). ▪ Development of workshops and seminars. ▪ Cooperation of target groups and stakeholders.

	control will be published by February 2018. ▪ The Police Manuals on the use of force of the police against unlawful crowds will be published by February 2018. ▪ Booklet about the right to assembly and demonstrate; procedures of crowd control and security measures will be published by the end of 2017. ▪ At least 80% of participants to activities under this component express satisfaction over the project activities ▪ At least 80% of the target group under this component activiley participate in the activities implemented under this component		
R.2. Efficiency of practice on crowd control and effective investigations in compliance with EU best practice enhanced.	▪ The training materials and programme on crowd control for Chief Civil Administrators will be prepared by July 2016. ▪ The training materials and programme on effective investigation for Civil Inspectors will be prepared by July 2016. ▪ Seminars on effective investigation for Civil Inspectors will be held both at the beginning and end of 2016 and 2017. Each seminar for 5 days and 50 staff, in total 4 seminars. ▪ Seminars on crowd control for Chief Civil Administrators will be held every month in 2016 and 2017. Each seminar for 5 days and 50 staff, in total 24 seminars. ▪ Conferences in order to increase awareness of the delicate balance	▪ Assessment and analysis of the EU standards and procedures concerning training. ▪ Development of models for training of chief civil administrators and civil inspectors. ▪ Analysis of pros and cons of all proposed models. ▪ Training of the staff of relevant beneficiaries. ▪ Report of study visits. ▪ Case and situation analysing, screening, interview. ▪ Quarterly reports ▪ Monitoring (ROM) reports ▪ Final report	▪ Availability of experienced advisors and consultants ▪ Availability of suitable, appropriately qualified Resident Twinning Advisors (RTA) and Senior Twinning Experts (STE) ▪ Development of workshops and seminars ▪ Cooperation of target groups and stakeholders

	between freedom and security will be held at the beginning and end of the project. Each conference for 300 people. ▪ Study visits to model European countries will be made in 2016 and 2017. Each visit for 5 days and 5 staff, in total 5 study visits. ▪ A model implementation plan for chief administrators and security forces on crowd control will be developed by the end of 2017. ▪ At least 80% of participants to activities under this component express satisfaction over the project activities ▪ At least 80% of the target group under this component activiley participate in the activities implemented under this component		
Activities	**Means**	**Costs**	**Assumptions**
Components 1: 1.1. Comparative analysis and evaluation of crowd control and effective investigation in Turkey and EU Member States. 1.2. Analysis of the concepts of crowd control and effective investigation in detail. 1.3. Identification of the professional needs of chief civil administrators on crowd control. 1.4. Identification of the professional needs of civil inspectors on effective investigation. 1.5. Assessment and analysis of Turkish legislation, standards and procedures on crowd control and effective investigation. 1.6. Comparative analysis of the best practices and procedures, structures of the EU Member States on crowd control and effective investigation. 1.7. Examination of the ECHR decisions on crowd control and	▪ Study visits. ▪ Conferences & seminars. ▪ Workshops.	Total: 1.500.000, 00 Euro Budget items will be detailed after determining the number of foreign experts hiring within the scope of the activity.	▪ Availability of experienced advisors and consultants. ▪ Availability of suitable, appropriately qualified Resident Twinning Advisors (RTA) and Senior Twinning Experts (STE). ▪ Development of workshops and seminars. ▪ Cooperation of target groups and stakeholders.

effective investigation. 1.8. Preparation of crowd control guide for chief civil administrators. 1.9. Preparation of inspection and investigation guide for civil inspectors to be used in investigation of law enforcement personnel. 1.10. Draft law and regulation on crowd control and effective investigation to solve existed problems. 1.11. Publishing standards and procedures on crowd control. 1.12. Publishing booklet about the right to assembly and demonstrate; procedures of crowd control and security measures. 1.13. Publishing the Police Manuals on the use of force of the police against unlawful crowds. **Components 2:** 2.1. Assessment and analysis of the EU standards and procedures about crowd control and effective investigation concerning in-service training. 2.2. Comparative analysis of the best practices of the EU Member States about crowd control and effective investigation concerning in-service training. 2.3. Preparation of training materials and programme for chief civil administrators on crowd control. 2.4. Preparation of training materials and programme for civil inspectors on effective investigation. 2.5. 185 civil inspectors will be trained on making more effective inspection and investigation. 2.6. 1800 chief civil administrators and 2000 law enforcement personnel will be trained on crowd control within the framework of security governance. 2.7. Study visits will be organized. 2.8. Development of a model implementation plan for chief administrators and security forces on crowd control.			