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| Annex 2 List of Twinning Projects  |
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|  | Project | Year | Budget € | BeneficiaryInstitution | Member State Partner | Start | Finish | Status |

 |
| 1. | Approximation of the legislation in the internal market | CARDS2000 | 1.500.000 | Sector for European Integration, Secretariat for Legislation, the Parliament, the Ministry of Economy | Slovenia | 24.08.2004 | 31.10.2005 | Finished  |
| 2. | Building capacity to fight criminal activity related to drugs | CARDS2003 | 1.000.000 | Ministry of Health Among the ministerial committee for the fight against drugs, Ministry of Interior, Ministry of Education, Ministry of Labor and Social Policy Ministry of Finance (Customs), Ministry of Justice, Ministry of Foreign Affairs, Ministry of Agriculture, Forestry and Water Management, Agency for Youth and Sports, Pedagogical Institute | Hungary (Netherlands as a junior partner) | June 2006 | September2007 | Finished |
| 3. | Support to the process of police reform (III phase) | CARDS 2004 | 2.800.000 | Ministry of Interior  | Germany | 01.11.2005 | 31.10.2007 | Finished  |
| 4. | Approximation of the competition policy legislative and strengthening the administrative capacity of the Commission for Protection of competition | CARDS2004 | 800.000 | Commission for Protection of Competition  | Germany | 25.01.2006 | 25.10.2007 | Finished  |
| 5. | Technical Assistance at the Police Academy  | CARDS 2004 | 1.000.000 | Police Academy | Netherlands | September 2006 | 30.04.2008 | Finished  |
| 6. | Support for strengthening the administrative capacity of the State Statistical Office | CARDS 2005 | 1.000.000 | State Statistical Office | Germany (Slovenia as a junior partner) | June 2006 | July 2008 | Finished  |
| 7. | Improving air quality in RM | CARDS 2005 | 650.000 | Ministry of Environment and Physical Planning | Finland (Austria as a junior partner) | September2006 | May 2008 | Finished |
| 8. | Support to the Office of the Attorney General (Department for Organized Crime and Corruption) | CARDS2005 | 1.400.000 | Public Prosecutor of the Republic of Macedonia | Italy | November 2006 | December 2008 | Finished  |
| 9. | Fight against money laundering (Phase II) | CARDS 2005 | 1.500.000 | Directorate for prevention of Money Laundering and Terrorist financing | Spain | November2006 | September2009 | Finished  |
| 10 | Strengthening of the system of the Public Internal Financial Control in the Republic of Macedonia | CARDS2006 | 1.500.000 | Ministry of Finance | Netherlands | April2007 | March2009 | Finished  |
| 11 | Harmonization of national legislation with the EU labour legislation | CARDS2006 | 549.996 | Ministry of Labour and Social Policy | Slovakia | December 2007 | June 2009 | Finished |
| TOTAL CARDS | **13.699.996** |

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| IPA COMPONENT 1 |
|  | Support for regulatory bodies | IPA2007 | 600.000 | Energy Regulatory Commission | Austria | 01.01.2010 | 01.05.2011 | Finished |
|  | Tax Reform (light twinning) | IPA2007 | 200.000 | Public Revenue Office | Austria  | 23.03.2010 | 23.09.2010 | Finished |
|  | Building capacity for managing EU funds(light twinning) | IPA 2007 | 200.000 | Ministry of Finance | Lithuania  | 19.02.2010 | 2010 | Finished |
|  | Support in the implementation of public administration reform (light twinning) | IPA2007 | 212.050 | Administration Agency and General Secretariat | France | 25.01.2010 | 25.09.2010 | Finished  |
|  | Support in decentralization process by strengthening the capacity for proper financial management and internal financial control at a local and central level | IPA2008 | 1.350.000 | Ministry of Finance, Public Internal Financial Control and Ministry of Local Government | Netherlands | 23.02.2011 | 23.05.2013 | Finished |
|  | Democracy and Fundamental Rights | IPA2008 | 600.000 | Ombudsman | Spain-France | 23.02.2011 | 23.05.2013 | Finished |
|  | Support of the Public Procurement | IPA 2008 | 1.000.000 | Office for Public Procurement | Germany | 16.02.2011 | 01.01.2013 | Finished |
|  | Strengthening the capacity of central and local level for environmental management | IPA2008 | 1.000.000 | Ministry of Environment and Physical Planning | Finland, Austria and Italy | 01.09.2011 | 31.10.2012 | Finished |
|  | Supporting the police reforms and criminal justice | IPA2009 | 1.080.000 | Ministry of Interior | Great Britain  | August 2012 | December2013 | Finished |
|  | Strengthening the capacity of the Ministry of Finance - Macroeconomic policy for macroeconomic analysis and policy formulation | IPA2009 | 950.000 | Ministry of Finance  | Finland (Netherlands as a junior partner) | 06 December2012 | 06 April 2015 | Finished |
|  | Technical Assistance to the State Statistical Office  | IPA 2009 | 1.196.043,67 | State Statistical Office | Germany (Denmark and CzechRepublic as junior partners) | 21.08.2012 | 17 August2014 | Finished |
|  | Assistance Commission for protection of competition in the field of State aid control | IPA2009 | 1.000.000 | Commission for protection of competition | Great Britain | 23 April 2012 | 31 January 2014 | Finished |
|  | Building administrative capacities of Agriculture and Rural Development (Twinning Agreement - Cross Compliance) | IPA 2009 | 950.000 | Ministry of Agriculture, Forestry and IPARD | Germany (Italy as a junior partner) | 16 September 2013 | 21 December2015(10 months suspension) | Finished |
|  | Organic Agriculture Production and Quality Protection of Agriculture Products | IPA2009 | 690.000 | Ministry of Agriculture, Forestry and IPARD | Italy | 21 April2013 | 20 November2014 | Finished  |
|  | Support to institutions in charge of implementation of the civil service and public administration reform | IPA2010 | 600.000 | MIOA | Austria | January 2015 | January 2016 | ongoing |
|  | Further strengthening of the organisational and institutional capacities for the accession negotiation process | IPA2010 | 1.700.000 | Secretariat for European Affairs, MFA, Secretariat of Legislation, General Secretariat | Germany (Poland and Croatia as junior partners) | January 2015 | October 2016 | ongoing |
|  | Support to efficient prevention and fight against corruption | IPA2010 | 1.420.000 | Ministry of Justice,State Commission for Prevention of Corruption  | Germany | 1 July 2014 | 30 Jun 2016 | ongoing |
|  | Strengthening the administrative capacity for effective implementation of the acquis in the field of free movement of workers | IPA2010 | 950.013,68 | Ministry of Labor and Social Policy | Sweden (Hungary as a junior a partner) | 24.02.2014 | 24.08.2015 | finished |
|  | Strengthening of administrative and institutional capacity of the competent authorities regarding food safety, veterinary and phytosanitary policy MK 10 IB AG 01 | IPA2010 | 1.348.000 | Agency for Food and Veterinary of Republic  | Italy | 12.01.2015 | 12.10.2016 | ongoing |
|  | Strengthening of the administrative capacity of the Public Revenue Office  | IPA2010 | 800.000 | Public Revenue Office | Spain | 09.12.2014 | 09.12.2016 | ongoing |
|  | Strengthening the administrative capacities at central and local level for implementation and enforcement of the environmental acquis | IPA2010 | 1.000.000 | Ministry of Environment and Physical Planning  | Spain | January 2015 | January 2016 | finished |
|  | Assistance to IPARD Agency for Preparing of Accreditation of Rural Infrastructure Measure | IPA 2010 | 250.000 | IPARD Agency /Ministry of Agriculture, Forestry and Water Economy | Slovenia | September 2014 | March 2015 | finished |
|  | Strengthening the capacity of the Customs Administration "Harmonization of the legislation and procedures with the Acquis and EU best practices related to excise"MK2010/IB/FI/02. | IPA2010 | 947.368 | Customs Administration | Austria | August 2014 | June 2016 | ongoing |
|  | Strengthening the capacity of the Customs Administration "Finalization of the preparation for the accession to the Convention on a common transit procedure (CTC) and to the convention for simplification of formalities in trade of goods ". MK2010/IB/FI/03 | IPA2010 | 947.368 | Customs Administration | Slovenia | August 2014 | June 2016 | ongoing |
|  | Twinning contract – Strengthening the rule of law | IPA2011 | 950.000 | Ministry of Justice | Latvia Croatia, Junior partner  |  | 21+3 months |  |
|  | Public administration reform and E- government  | IPA2011 | 1.045.000 | Ministry of Finance | Netherlands- Junior partners Slovenia- Estonia |  |  | contracted  |
|  | Developing an advanced intelligence gathering and intelligence analysis system in the fight against organized crime | IPA2011 | 855.000 | Ministry of Interior  | Austria |  |  | ongoing |
|  | Twinning Contract- Strengthening the enforcement of intellectual property law | IPA 2011 | 1.258.284 | Ministry of Economy- Agency for Protection of Intellectual Rights | Denmark | August 2015 | Duration 21+3 Months | ongoing |
|  | Twining contract- Further strengthening of AFSARD and preparing the Agency for the programming period 2014-2020  | IPA 2011 | 1.472.500 | Ministry of Agriculture, Forestry and Water economy  | Netherlands, Junior partners: Estonia -Slovenia | / | Duration 21+3 Months |  |
|  | MK 11 IB EN 01 R "Strengthening the administrative capacities on central and local level for transposition and implementing new Industrial Emissions Directive 2010/75/EU" | IPA2011 | 855.000 | Ministry of Environment and Physical Planning  | Austria/Spain Junior partner | 17.12.2015 | 17.09.2017 | ongoing |
|  | Strengthening the institutional structures for promotion of the principle of equalityMK 11 IB SO 01 "Support to the Implementation of Gender Equality"(SIGE) | IPA 2011 | 855.000 | Ministry of Labor and Social Policy  | Great Britain/Portugal and Romania junior partner | 18.05.2015 | 18.11.2016 | ongoing |
|  | Strengthening the capacities for efficient enforcement of intellectual property rights | IPA2011 | 1.330.000 | Customs Administration,State Office of Industrial Property  | Denmark |  |  | ongoing |
|  | PPF Support to the Tax Inspectorate (twinning light) | IPA2011 | 250.000 |  | canceled |  |  | Selection of twinning partner 23 October. No proposal received from the MS. |
|  | Promotion of competences in order to strengthen the preventive mechanisms of the Ombudsman Twinning light | IPA2011 | 250.000 | Ombudsman | Austria |  |  | ongoing |
|  | Twinning light PPF AFCOS- Support the efficient prevention and fight against fraud and irregularities of EU funds | IPA2011 | 250.000 | The Financial police office(FPO)-AFCOS | Lithuania | Duration 6 months |  | ongoing |
|  | Twinning light- PPF Support the Antidiscrimination Committee | IPA2011 | 250.000 | Ministry of Labor and Social Policies | Spain | 01.01.2016 | 01.07.2016 | ongoing |
|  | Freedom of expression - Support for media reforms | IPA2011 | 750.000  | Broadcasting Council Justice, Home affairs | / | canceled | / |  No proposal received –There was no application from MS for this twinning procedure |
|  | "Further harmonization with the EU in the field ofinsurance and increase of market operations" | IPA 2011 | 700.000  | Insurance Supervisory Agency | Spain |  | 18+3 months |  |
|  | Strengthening the judicial cooperation in civil and criminal matters | IPA2012 | 237.500 | Ministry of Justice | Netherland  |  |  | ongoing |
|  | Further strengthening the capacities for effective implementation of the acquis in the field of air quality MK 12 IB EN 01 | IPA2012 | 1.050.000 | Ministry of Environment and Physical Planning | Finland-Austria | 28.04.2015 | 28.04.2016 | ongoing |
|  | SF Environment - Measure 1 Waste Management  | IPA 2012 | 960,000.00 | Ministry of Environment and Physical Planning | United Kingdom /Spain as Junior partner | 5.05.2016 |  | ongoing |
|  | Enhanced capacity for effective management and audit of EU funds | IPA 2012 | 237.500 | NIPAC office  |  |  |  | To be circulated beginning of 2016 |
|  | Enhanced capacity for effective management and audit of EU funds | IPA 2012 | 237.500 | NAO, NF, CFCD, Operating Structures, | 5 offers |  |  | In circulation by 10 may 2016 |
|  | Further development and strengthening of the organizational, administrative and technical capacities of the Audit AuthorityPF Strengthen capacity of Audit and management of European funds (1.3) | IPA 2012 | 570.000 | Audit Authority | Netherland/ Croatia |  |  |  |
|  | Strengthening the capacity of animal health and veterinary public health services regarding disease surveillance and implementation of hygiene standards in primary production for food of animal origin, respectively, as well as strengthening the capacity of Phytosanitary DirectoratePF Veterinary | IPA2012 | 713.900 | Agency for food and veterinary | Italy  |  |  | ongoing  |
|  | IPA 2012 Support to the State Statistical Office for capacity building and improving compliance of statistics with EU standardsSF Private Sector Development: Measure 1.1 Strengthening the capacity of the State Statistical Office | IPA 2012 | 705.000 | State Statistical Office | Slovenia/Italy |  |  | Ongoing  |
|  | SF private sector development: Further harmonization with EU in the field of insurance of market operations | IPA2012 | 665.000 | Twinning for Bureau for Meteorology  | Spain |  |  | ongoing |
|  | Further institutionalization of structured mechanism/s for cooperation between the Government and the Civil Society | IPA 2013 | 450.000 | General Secretariat |  |  |  | To be circulated 2016 |
|  | Public administration reform | IPA 2013 | 1.330.000 | State Audit Office |  |  |  | To be circulated April 2016 |
|  | Strengthening the operational and institutional capacities of the Customs Administration | IPA 2013 | 1.520.000 | Customs Administration of the Republic of Macedonia |  |  |  | To be circulated March-April2016 |
|  | SF Environment and Climate Change - Measure 4 NATURE | IPA2013 | 1.140.000 | Ministry of Environment and Physical Planning |  |  |  | To be circulated during November-December 2016 |
|  | SF Environment and Climate Change - Measure 2 Water Management | IPA2013 | 1.045.000 | Ministry of Environment and Physical Planning |  |  |  | To be circulated during November-December 2016 |
|  | Finalization of the Farm Accountancy Data Network | IPA 2013 | 760.000 | Ministry of Agriculture, Forestry and Water Economy |  |  |  | To be circulated during November-December 2016 |
|  | MK 12 IPA EC 01 16 TWL "Strengthening the capacities of the Bureau of Metrology for internal market integration”  | PPF  | 250.000 | Twinning light for Bureau for Meteorology |  |  |  | In circulation until 24.05.2016 |
| Total for Component 1  54 projects (excluding: project #32 - € 250.000 cancelledproject # 38 - € 1.105.827 modified to TA) | **IPA C1 43.929.991,35** |

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| IPA Component 4 |
|  | Measure 1.2 Support the implementation of the Employment Strategy and the Joint Assessment of Employment Policy (JAP)-ISD: Support the National Employment Policy | IPA2007-2009 | 1.535.350,52 | Ministry of Labor and Social Policy  | Austria  | 23.09.2011 | 23.06.2013 | Finished |
|  | Measure 4.1 Support for OS IPA K4 project preparation and monitoring ISD: EU support for the preparation of the country to manage the European Social Fund through the implementation component of Human Resource Development of IPA | IPA2007-2009 | 700.000 | Operating Structure for Human Resources Development (Ministry of Labour and Social Policy, Ministry of Education and the Central Finance and Contracting (CFCD) / Ministry of Finance) | Finland | 17.12.2010 | 16.03.2013 | Finished |
|  | Measure 2.1 Twinning project for the Vocational Education and Training ISD: Support for modernization of education and training | IPA2007-2009 | 1.604.726,03 | Center for Vocational Education and Training (Ministry of Education has responsibility for monitoring the project and it is the same user) | Slovenia | September 2011 | May 2013 | Finished |
|  | Measure 2.2 Twinning project management for the development and promotion of education in the languages ​​of the communities ISD: Support the integration of ethnic communities in the educational system | IPA2007-2009 | 922.501.60 | Bureau for Development of Education in Languages ​​of Communities (Ministry of Education has responsibility for monitoring the project and it is the same user) | Austria | 29.05.2012 | 31.08.2013 | Finished  |
|  | Measure 2.3 Twinning project for the Centre for Adult Education and ISD: Support for strengthening the capacity of the Centre for adult education and development programs for adult education and literacy programs and completion of elementary education for excluded | IPA2007-2009 | 1.466.806.75 | Center for Adult Education (Ministry of Education has responsibility for monitoring the project and it is the same user) | France-Spain | 22.09.2013 | 21 July 2013 | Finished |
|  | Measure 1.1 Further development of the Employment and improving employment conditions ISD: Keeping in ESA implementation services and active measures on the labor market | IPA 2010 | 1.020.000 | Employment Agency | Germany with Lithuania as Junior partner | 02.06.2014 | 01.06.2016 | ongoing |
|  | Measure 4.1. OS support for IPA component 4 for project preparation and monitoring ISD: Support for monitoring and control of projects | IPA2010 | 250.000 | Operating Structure for Human Resources Development (Ministry of Labor and Social Policy, Ministry of Education and the Central Finance and Contracting (CFCD) / Ministry of Finance) | Lithuania  | 24.03.2014 | 24.11.2014 | Finished |
|  | Strengthening the quality assurance and control of the education system  | IPA 2013 | 212.500 | Ministry of education and science | Lithuania | Duration 6 months |  |  |
|  | MK 13 IB SO 02 Further improvement of the system for development and implementation of the National Qualification Framework | IPA 2013 | 1.912.500

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 | Ministry of education and science | Poland | 01.2016 | 11.2017 |  |
|  | MK 13 IB SO 01 TWL "Support to the modernization of the system for post-secondary education "  | IPA 2013 | 250.000 | Ministry of education and science | Poland | Duration 6 months |  |  |
|  Total Component 4  | **9.874.384,9** |
| Total component 1+ component 4 | **43.929.991,35+9.874.384,9= 53.804.376,25** |
| CARDS+IPA C1+IPA C4 | **67.504.372,25** |
| **TWINNING PROJECTS PIPELINE IPA 2014** |
|  | Support to the IPA-OP structure in project planning and finance management in environmental sector | IPA 2014 | 1.140.000 | Ministry of environment end physical planning |  |  |  | To be circulated in 2016 |
|  | Development of environmental monitoring and information system | IPA 2014 | 1.330.000 | Ministry of environment end physical planning | / |  |  | To be circulated mid 2016 |
|  | Strengthening capacity for implementation of horizontal legislation  | IPA 2014 | 950.000 | Ministry of environment end physical planning | / |  |  | To be circulated end of 2016 |
|  | Result 4-Improve governance system, performance and management and develop conditions for fair and effective criminal procedures/CPP | IPA 2014 | 950.000 | Ministry of justice/CPP |  |  |  | To be circulated mid 2017 |
|  | Result 5-Improve management of penitentiary and probation systems | IPA 2014 | 950.000 | Ministry of justice/DES |  |  |  | To be circulated beginning of 2017 |
| **IPA 2014** | **5.320.000** |

TWINNING ARRANGEMENTS

|  |  |  |
| --- | --- | --- |
|  | Number of Twinning Arrangements | Total value of the Twinning Arrangements - € |
| IPA 2007 | **4** | **1.212.050** |
| IPA 2008 | **4** | **3.950.000** |
| IPA 2009 | **6** | **5.866.043,67** |
| IPA 2010 | **10** | **9.962.749,68** |
| IPA 2011 | **14** | **11.070.784** |
| IPA 2012- 2013 | **16** | **11.868.500** |
| Total IPA Component 1 | **54** | **43.929.991,35** |
| Total IPA Component 4 | **10** | **9.874.384,9** |
| Total IPA C1+C4 | **64** | **53.804.376,25** |
| Total CARDS 2000-2006 | **11** | **13.699.996** |
| Total CARDS + IPA C1+ IPA C4 | **75** | **67.504.372,25** |

INVOLVMENT OF THE MEMBER STATES IN TWINNING ARRANGEMENTS

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| Member State | 2000 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2007-2009 | 2010 | 2011 | 2012-2013 | Total |
| Austria |  |  |  | 1 JP |  | 2 | 1JP |  | 2 | 2 | 3 | 1JP | 9+ 3JP |
| Germany |  |  | 2 | 1 |  |  | 1 | 2 |  | 3 |  |  | 9 |
| Spain |  |  |  | 1 |  |  | 1 |  | 1JP | 2 | 1+1JP | 2+1JP | 7 +3JP |
| Netherland  |  | 1 JP[[1]](#footnote-1) | 1 |  | 1 |  | 1 | 1JP |  |  | 1 | 2 | 6 +2JP |
| Slovenia  | 1 |  |  | 1 JP |  |  |  |  | 1 | 2 | 1 JP |  | 4+2JP |
| Italy  |  |  |  | 1 |  |  | 1jp  | 1, 1JP |  | 1 |  | 1 | 4+2JP |
| Finland  |  |  |  | 1 |  |  | 1 | 1 | 1 |  |  | 1 | 5 |
| Lithuania  |  |  |  |  |  | 1 |  |  |  | 1+1 JP | 1 | 1 | 4+1 JP |
| France |  |  |  |  |  | 1 | 1 JP |  | 1 |  |  |  | 2+1 JP |
| Great Britain  |  |  |  |  |  |  |  | 2 |  |  | 1 | 1 | 4  |
| Poland |  |  |  |  |  |  |  |  |  | 1JP |  | 2 | 2+1JP |
| Croatia  |  |  |  |  |  |  |  |  |  | 1JP | 1+1 JP | 1JP | 1+2JP |
| Denmark  |  |  |  |  |  |  |  | 1JP |  |  | 1 |  | 1+1JP |
| Hungary  |  | 1 |  |  |  |  |  |  |  | 1JP |  |  | 1+1JP |
| Estonia |  |  |  |  |  |  |  |  |  |  | 2JP |  | 2 JP |
| Sweden  |  |  |  |  |  |  |  |  |  | 1 |  |  | 1 |
| Slovakia  |  |  |  |  | 1 |  |  |  |  |  |  |  | 1 |
| Czech Republic |  |  |  |  |  |  |  | 1 JP |  |  |  |  | 1JP |
| Romania  |  |  |  |  |  |  |  |  |  |  | 1JP |  | 1JP |
| Portugal |  |  |  |  |  |  |  |  |  |  | 1JP |  | 1JP |
| Total  | 1 | 1+1JP | 3 | 4+2JP | 2 | 4 | 7 | 6+4JP | 7 | 13+3JP | 4+2JP | 3 | 58+23JP |

DISTRIBUTION OF TWINNING ARRANGEMENTS PER SECTOR 2000- 2013

|  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  | 2000-2006 | 2007 | 2008 | 2009 | 2007-2009 | 2010 | 2011 | 2012 | 2013 | 2012-2013 | Total |
| Justice and Home Affairs | 4 |  | 1 | 1 |  | 3 | 5 |  |  |  | 14 |
| Public Administration Reforms | 1 | 3 | 2 | 2 |  | 5 | 2 | 3 | 2 | 3 | 23 |
| Environment | 1 | 1 | 1 |  |  | 1 | 1 |  |  | 4 | 9 |
| Economic Development  | 4 |  |  | 1 |  |  |  |  |  | 1 | 6 |
| Education, Employment and Social Affairs | 1 |  |  |  | 5 | 2 |  |  |  |  | 8 |
| Agriculture  |  |  |  | 2 |  | 1 | 1 | 1 |  | 2 | 7 |
| Total  | 11 | 4 | 4 | 6 | 5 | 12 | 9 | 4 | 2 | 10 | 67 |

1. Junior Partner [↑](#footnote-ref-1)