



## Pipeline of Twinning projects

Update: August 2024



Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Kosovo *	Support to Kosovo Civil Aviation Authority (CAA) in implementing European Common Aviation Area (ECAA)	Level of implementation of International Civil Aviation Organisation (ICAO) standards assessed and EU Management System requirements implemented.	Civil Aviation Agency, Kosovo	200,000.00	Q3 2024
		Enhancing the Information and Privacy Agency	To increase the performance of the Information and Privacy Agency (InPrA), by strengthening institutional capacities, management of cases through digital system, legal & regulatory, public awareness on data protection and data protection and access to public information.	Information and Privacy Agency	500,000.00	Q3 2024
		Support to the civil protection in Kosovo	To improve and strengthen capacities of Kosovo's civil protection system; to further develop relevant legislation, procedures, trainings and exercises for emergency response teams and to improve interaction of Kosovo with the Union Civil Protection Mechanism.	Emergency Management Agency, Ministry of Internal Affairs	2,000,000.00	Q4 2024
	Montenegro	Support to the regulation of the financial services in Montenegro	Overall Objective is to contribute to financial and economic stability by strengthening the efficiency, accountability and safety of the financial sector in Montenegro. Specific objective is to further enforce the legislation aligned with EU Acquis, supervisory practices and standards and strengthen the institutional, regulatory and administrative capacity of: a) Central Bank of Montenegro for fulfilment of requirements of EU central banking policy standards and b) Insurance Supervision Agency for enacting bylaws, setting rules and guidelines for insurance services as well as for ensuring the stable, sound, sustainable and efficient insurance market, necessary for successful participation in the single market.	Insurance Supervision Agency of Montenegro (ISA), Central Bank of Montenegro (CBM) and the Ministry of Finance	1,800,000.00	Q3 2024
		Strengthening the Administrative Capacity of the Audit Authority of Montenegro for IPARD III and closure of IPARD II	Improving and strengthening the Administrative Capacity of the Audit Authority of Montenegro for audit of the Programme for the development of agriculture and rural area (IPARD III) in financial perspective 2021-2027, and as well as closure of IPARD II.	Audit Authority of Montenegro	200,000.00	Q3-Q4 2024
		Improvement of system mechanisms for monitoring prescribing and consumption of medicines in the health system of Montenegro	Overall objective: Improving public health through the introduction of rational prescribing in accordance with EU standards; Specific objectives: Improving existing national legislation and medical protocols in the field of therapy ; Strengthening the administrative capacity by improving knowledge, skills and competences of staff employed in health care institutions; Development of controlling mechanisms proposals and harmonization of indications on the List of Medicines, with the accepted Summary of Product Characteristics (SmPC) in the EU.	Ministry of Health of Montenegro / Health Insurance Fund of Montenegro (HIFM)	250,000.00	Q4 2024
	North Macedonia	Effective alignment of the Legislative and institutional framework in the area of proactive disclosure and transparency of state institutions	Strengthening the administrative capacities of APRFAPI and competent stakeholders involved in mutual legal assistance of proactive disclosure of public information and transparency and accountability of state institution regarding the implementation of international and EU standards.	Agency for protection of the right to free access to public information (APRFAPI) in North Macedonia	250,000.00	Q4 2024
		Further harmonization of the tax legislation with the EU Acquis, Improving Revenue Forecasting and Reporting	The overall purpose of the project is development of efficient taxsystem by further harmonization of the legal tax framework with the EU legislation and by strengthening the administrative and operational capacity of the countryfor efficient implementation of taxlegislation aligned with EU 'acquis', as well as by enhancing the MoF's capacities for revenue forecasting and reporting.	Ministry of Finance, Tax Policy and Revenue Forecasting and Reporting	250,000.00	Q1 2025

\* This designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo Declaration of Independence.



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IPA	Serbia	Further upgrade of education function in the Tax Administration of the Republic of Serbia	Improving institutional and administrative capacities of the Tax Administration to give a further boost to mobilization of domestic revenues. Upgrading educational centres for the needs of basic training (audit, collection, tax police) and the support function of the Tax Administration of Serbia (STA).	Ministry of Finance (Tax Administration)	1,500,000.00	Q3 2024
		Supporting further alignment with the EU acquis for food safety, veterinary, and phytosanitary policies	Enforcement of legislation and supporting the administrative structures in the area of food safety, veterinary and phytosanitary policy. Development of institutional framework for Border Inspection Posts. Raising awareness of the impact of harmonization of EU Acquis in Chapter 12 among general public.	Ministry of Agriculture, Forestry and Water Management	1,800,000.00	Q4 2024
		Eu Support to "Lozionica" creative hub	The project goal is to upskill and prepare the creative hub "Lozionica's" management team, establish its operating protocols, foster knowledge sharing and broaden institutional network.	Ministry of Science, Technological Development and Innovation	250,000.00	Q4 2024
		Establishing the CMO system for Fisheries	Capacity building to support the harmonization of the national legislation and training of BC staff.	Ministry of Agriculture, Forestry and Water Management	250,000.00	Q 1 2025



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<b>Eastern Partnership</b>	Armenia	Support to the implementation of Universal Health Coverage	The specific objective is to strengthen the capacity of the Ministry of Health of the Republic of Armenia ("MoH") in its reform of healthcare with the introduction of universal healthcare coverage and the establishment of a functioning Universal Health Insurance Fund (UHIF).	Ministry of Health	1,500,000.00	Q3-Q4 2024
	Georgia	Support to the instructional Stringing of the Skills Agency of Georgia	The project aims to support to improved policies and regulations relating to technical, vocational education and training, including identifying labour market needs for VET focused on promoting skills and employability. In particular: - Support in further flexibilization of the qualifications system (micro-credentials, LLL), digitalization of the qualifications standards' development process - Support to VET colleges organizational development (HR developments) on continuous professional development for all teaching staff; teachers' networks for peer learning - Support in reinforcing mechanisms for business entrepreneurship and entrepreneurial education	Skills Agency of Georgia, Ministry of Education and Science	1,200,000.00	Q1 2025
		Support in Strengthening Legal Practice and Institutional Framework of Personal Data Protection Service of Georgia	The Project purpose is to strengthen capacities for enhancing the protection of personal data and privacy right in Georgia and the implementation of the EU acquis and EU best practices .	The Personal Data Protection Service of Georgia	1,200,000.00	Q1 2025
		Strengthening Road Transport Sector with the Focus on Transposition of EU Acquis	The Project purpose is to identify legal/institutional gaps in the road transport, the project will help integrate Georgia's road transport sector into global value chains.	LEPL Land Transport Agency of Ministry of Economy and Sustainable Development of Georgia; Ministry of Economy and Sustainable Development of Georgia	1,200,000.00	Q1 2025
	Moldova	Twinning Agri-statistics	Strengthen the capacities of the National Bureau of Statistics (NBS) for increased alignment and harmonization of the national agricultural statistics with EU standards and best practises.	National Bureau of Statistics (NBS)	600,000.00	Q3 2024



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<b>Neighbourhood South</b>	Algeria	Appui au cadre normatif régissant l'agriculture biologique et la labellisation	La conformité aux standards européens du cadre normatif régissant l'agriculture biologique et la labellisation est améliorée.	Ministère de l'Agriculture et du Développement Durable	1,000,000.00	Q1 2025
		Appui au renforcement des capacités des institutions du marché du travail	Le projet de jumelage vise à renforcer la capacité des institutions du marché du travail principalement à travers l'appui à la mise en œuvre de l'allocation chômage, et par l'amélioration des outils d'analyse et de communication de la politique d'emploi. L'action visera également à appuyer le Ministère du Travail, de l'Emploi et de la Sécurité Sociale en matière de promotion et sensibilisation sur la «Garantie Jeunesse».	Ministère du Travail , de l'Emploi et de la Sécurité Sociale	1,500,000.00	Q2 2025
	Egypt	Strengthening Egyptian Drug Authority's regulatory functions to reach the status of WHO Listed Authority	Improve the enabling environment for regulation of medicinal products including vaccines [and medical devices] in Egypt with Egyptian Drug Authority ("EDA") as a WHO-listed Authority ("WLA").	Egyptian Drug Authority	1,500,000.00	Q3-Q4 2024
	Jordan	Support to the Public Security Directorate to Fight Against Organised Crime	<p>The overall objective is to enhance Public Security Directorate's (PSD) capacity to combat transnational organized crime effectively, in line with international and European best practices.</p> <p>The specific objective is to enhance Criminal Investigation Department (CID) and Special Branch (SB) capabilities of operational and strategic planning; detection, and responsiveness to emerging patterns; and improvement of inter-departmental and inter-agency coordination for combatting transnational organized crimes.</p>	Public Security Directorate	1,600,000.00	Q4 2024
	Morocco	Appui au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Jumelage traditionnel - en gestion indirecte pour une continuation de l'appui institutionnel au Conseil Supérieur du Pouvoir Judiciaire (CSPJ).	Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	1,000,000.00	Q3 2024
		Soutien à l'Autorité Nationale de Régulation de l'Electricité (ANRE)	Jumelage traditionnel, gestion décentralisée (entité à définir). Le jumelage vise à renforcer les compétences de l'ANRE dans son rôle de régulateur du marché électrique, notamment en ce qui concerne la fixation des tarifs, la programmation multi annuelle des réseaux, etc.	Autorité Nationale de Régulation de l'Electricité (ANRE)	1,000,000.00	Q3 2024
		Appui à la Banque Centrale du Maroc (Bank Al Maghrib) dans la promotion de l'Inclusion Financière	Jumelage traditionnel, a priori en gestion décentralisée (CAP RSA - TBC). Objectif: renforcement de la réglementation de l'inclusion financière au Maroc sur la base de ou des expérience(s) européenne(s).	Banque Centrale du Maroc (Bank Al Maghrib)	850,000.00	Q3 2024
	Palestine**	Support to the Palestinian Monetary Authority	Enabling the Palestine Monetary Authority to implement its mandate efficiently and effectively in accordance with best practices.	Palestine Monetary Authority	2,000,000.00	Q3-Q4 2024
		Support to the Palestinian Central Bureau of Statistics	Strengthening the institutional capacities of the Palestinian Central Bureau of Statistics and enhancing the National Statistical System.	Palestinian Central Bureau of Statistics	1,500,000.00	Q3-Q4 2024
		Support to civil protection and disaster risk management in Palestine	Strengthening the capacities of the Ministry of Interior to effectively address disaster risks in Palestine.	Ministry of Interior	1,500,000.00	Q4 2024 - Q1 2025
		Support to the Ministry of Finance	Strengthening the capacities of the Ministry of Finance in selected areas of reform (to be defined).	Ministry of Finance	2,000,000.00	Q1 2025

\*\* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.



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INTPA	Angola	Capacity Building for the operationalisation of the National Network of Certified Incubators	<p>Angolan economic performance is heavily dependent on global demand and prices of oil, which have fluctuated greatly over the years, putting an important pressure on the socio-economic development of the country.</p> <p>In reaction to that over reliance upon the oil and extractive sector, the Government in its successive development plans has started to put emphasis on the need to diversify the economy and support the private sector emergence and growth.</p> <p>Against that bacround the projects aims at supporting INAPEM , INAPEM, is the body responsible for encouraging entrepreneurial initiatives that enhance the economic activity of the country through small producers, consequently generating jobs and wealth. This will be achieved by providing MSMEs with legal, material and financial tools mobilised through the National Network of certified Incubators, platform of private sector actors to be managed and coordinated by INAPEM.</p> <p>The purpose of the call being to build INAPEM's capacity to fulfil that mandate.</p>	The National Institute for Support as Micro, Small and Medium-sized Enterprises, (INAPEM)	< 2,500,000.00	Q4 2024
	Cambodia	Support to the Revenue Mobilization with Ministry of Economy and Finance (General Department of Taxation)	To improve voluntary tax compliance by enhancing operational efficiency and quality service to taxpayers. Areas of supports includes the implementation of new personal income tax, tax audit , and staff capacity building.	Ministry of Economy and Finance of Cambodia (General Department of Taxation)	2,000,000.00	Q3 2024
	Ethiopia	Support to the Ethiopian Agricultural Authority	The objective of the grant will be to enhance SPS Standards and food safety as well as to improve the systems of control.	The Ethiopian Agricultural Authority	3,000,000.00	Q3-Q4 2024
	Ivory Coast	Appui au renforcement du dispositif de sécurité sanitaire des aliments en Côte d'Ivoire / Support for strengthening the food safety system in Ivory Coast	Le projet vise à accroître l'efficacité du contrôle et de l'identification des risques vétérinaires pour la santé afin de garantir une meilleure sécurité alimentaire. Le projet sera axé sur a) l'amélioration du système vétérinaire et d'hygiène publique et b) le renforcement des capacités des services vétérinaires et des parties prenantes. / The project aims at increasing efficient control and identification of veterinary health risks to ensure better food safety. The project will focus on (a) improving the veterinary health and public hygiene system, and (b) strengthening the capacities of veterinary services and stakeholders.	Direction des Services Vétérinaires et du Bien-être Animal / Ministère des Ressources Animales et Halieutiques (MIRAH)	1,500,000.00	Q4 2024
	Mongolia	Support to the Justice system of Mongolia - JU-MO	Contribute to the successful reform of the justice system in Mongolia, by improving the quality and strengthening the capacities of the judiciary, by increasing the efficiency, the performance and the accountability of the judicial system and by improving accessibility and raising confidence in justice.	Supreme Court of Justice of Mongolia	1,500,000.00	Q3-Q4 2024
	Nigeria	EU support to Nigeria Federal Ministry of Agriculture and Rural Development (FMARD)	The objective of the grant is to support the Fedral Ministry of Agriculture in addressing a specific policy issue in the agricultural sector critical for the sector development. The project will support policy dialogue on climate-smart agriculture, planned and agreed policy reforms in the partner country, and capacity building of beneficiary administration.	Federal Ministry of Agriculture and Rural Development	1,000,000.00	Q4 2024



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INTPA	Philippines	Supporting Technical Education Reforms in Philippines	<p>As a complementary action in the Green Economy Programme, this Twinning aims to improve access to, and quality of, technical secondary, tertiary education and other skills development/Non Formal Education opportunities in a gender equitable and inclusive manner, effectively integrating green circular economy and climate change mitigation and adaptation in the education offer.</p> <p>The project should contribute to increasing the opportunities for access to (technical) high schools and to STEM majors in higher education, as well as to improving technical education curriculum ("dual training system", with a focus on climate-adapted techniques, hand in hand with digitalisation) and teacher training.</p>	Technical Education and Skills Development Authority (TESDA)	3,500,000 (tbc)	Q2 2025
	Rwanda	Strengthening the Delivery of Early Childhood Education and Community Support in Rwanda's National Foundational Learning Strategy	<p>Early Childhood Education (ECE) is an emerging priority in Rwanda and a key focal area of the EU's support in the field of education. ECE for children aged 3-5 as well as parental and community support for learning are both priorities within the recently-developed Foundational Learning Strategy in Rwanda. The Ministry of Education is leading on the strategy implementation, which includes improving the quality of ECE services, enhancing school readiness of learners and transition to primary school as well as drawing upon parental and community assets and efforts to contribute towards improving foundational learning, with a focus on literacy and numeracy. A Foundational Learning Delivery Unit has been established, to strengthen the capacity of the Ministry of Education and help drive forward these strategies in a coordinated manner. The Resident Twinning Advisor will be embedded within this Delivery Unit.</p>	Ministry of Education	2,000,000.00	Q4 2024
	Zambia	Support to the National Assembly's parliamentary reforms and modernisation programme	TBD	National Assembly of the Republic of Zambia	1,700,000.00	TBD



# Open calls for proposals

Update: August 2024



Region	Beneficiary country	Twinning number	Project title	Status	Beneficiary Administration	Deadline	Budget
<b>IPA</b>	Montenegro	ME 21 IPA FI 01 24 TWL	Strengthening Corporate Governance provisions and administrative capacity of the Capital Market Authority of Montenegro	Cfp open	Capital Market Authority of Montenegro, Montenegroberza stock exchange	23/09/2024	148,575.00
	North Macedonia	MK 24 IPA AG 01 24	Strengthening the National phytosanitary system	Cfp open	Phytosanitary Directorate, Ministry of Agriculture, Forestry and Water Economy, the Republic of North Macedonia	26/09/2024	1,500,000.00
	Serbia	SR 22 IPA SO 01 24	Support to improving working conditions and preparing the Republic of Serbia to participate in EURES	Cfp open	Ministry of Labour, Employment, Veteran and Social Affairs	21/10/2024	2,000,000.00
<b>Eastern Partnership</b>	Moldova	MD 23 NDICI SO 01 24	Strengthening the institutional capacities of the State Labour Inspectorate to enforce the labour standards in the Republic of Moldova in line with the EU best practices	Cfp open	Ministry of Labour and Social Protection and State Labour Inspectorate	10/09/2024	1,500,000.00
		MD 22 NDICI AG 01 24	Twinning Agrifood - Strengthening sector monitoring, data management and payment administration	Cfp open	Ministry of Agriculture and Food Industry (MAFI) of the Republic of Moldova, National Agency for Interventions and Payments in Agriculture (AIPA)	16/09/2024	900,000.00
		MD 22 NDICI OT 01 24	Strengthening the Capacities of the Moldovan Parliament and its role in the EU Accession Process	Cfp open	Parliament of Moldova	16/09/2024	1,400,000.00
<b>Neighbourhood South</b>	Jordan	JO 22 NDICI TE 01 24	Support the Digital Transition in Jordan through Personal Data Protection and Artificial Intelligence	Cfp open	Ministry of Digital Economy and Entrepreneurship	29/08/2024	1,600,000.00
<b>INTPA</b>	Kyrgyzstan	KG 21 NDICI OT 01 24	Promotion of inclusive education and STEAM in urban and rural schools	Cfp open	Ministry of Education and Science of the Kyrgyz Republic	5/09/2024	2,000,000.00