



## Pipeline of Twinning projects



Update: October 2024

Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Montenegro	Support to the regulation of the financial services in Montenegro	Overall Objective is to contribute to financial and economic stability by strengthening the efficiency, accountability and safety of the financial sector in Montenegro. Specific objective is to further enforce the legislation aligned with EU Acquis, supervisory practices and standards and strengthen the institutional, regulatory and administrative capacity of: a) Central Bank of Montenegro for fulfilment of requirements of EU central banking policy standards and b) Insurance Supervision Agency for enacting bylaws, setting rules and guidelines for insurance services as well as for ensuring the stable, sound, sustainable and efficient insurance market, necessary for successful participation in the single market. COMPONENT 1 – Further alignment of the regulatory and operational framework for financial services with Union Acquis and strengthening the administrative capacities of the CBM and COMPONENT 2 - Strengthening the capacities of the ISA and regulatory and operational framework for insurance further aligned with Union Acquis in the insurance field.	Insurance Supervision Agency of Montenegro (ISA), Central Bank of Montenegro (CBM) and the Ministry of Finance	1,800,000.00	Q4 2024
		Strengthening the Administrative Capacity of the Audit Authority of Montenegro for IPARD III and closure of IPARD II	Improving and strengthening the Administrative Capacity of the Audit Authority of Montenegro for audit of the Programme for the development of agriculture and rural area (IPARD III) in financial perspective 2021-2027, and as well as closure of IPARD II. The overall objective is to prepare Montenegro for sound financial management of IPARD III programme and after post-accession for the agricultural funds EAGF and EAFRD in line with EU requirements and to increase the effectiveness on closure of IPARD II programme, which will at the same time contribute to fulfilment of obligations from Negotiation chapters 11 Agriculture and rural development, 22 Regional Policy and Coordination of Structural Instruments as well as chapter 32 Financial Control	Audit Authority of Montenegro	200,000.00	Q4 2024-Q1 2025
		Improvement of system mechanisms for monitoring prescribing and consumption of medicines in the health system of Montenegro	Overall objective: Improving public health through the introduction of rational prescribing in accordance with EU standards; Specific objectives: Improving existing national legislation and medical protocols in the field of therapy ; Strengthening the administrative capacity by improving knowledge, skills and competences of staff employed in health care institutions; Development of controlling mechanisms proposals and harmonization of indications on the List of Medicines, with the accepted Summary of Product Characteristics (SmPC) in the EU.	Ministry of Health of Montenegro / Health Insurance Fund of Montenegro (HIFM)	250,000.00	Q4-Q1 2025
	North Macedonia	Further harmonization of the tax legislation with the EU Acquis, Improving Revenue Forecasting and Reporting	The overall purpose of the project is development of efficient taxsystem by further harmonization of the legal tax framework with the EU legislation and by strengthening the administrative and operational capacity of the countryfor efficient implementation of taxlegislation aligned with EU 'acquis', as well as by enhancing the MoF's capacities for revenue forecasting and reporting.	Ministry of Finance, Tax Policy and Revenue Forecasting and Reporting	250,000.00	Q1 2025
	Serbia	Eu Support to "Lozionica" creative hub	The project goal is to upskill and prepare the creative hub "Lozionica's" management team, establish its operating protocols, foster knowledge sharing and broaden institutional network.	Ministry of Science, Technological Development and Innovation	250,000.00	Q4 2024
		Supporting further alignment with the EU acquis for food safety, veterinary, and phytosanitary policies	Enforcement of legislation and supporting the administrative structures in the area of food safety, veterinary and phytosanitary policy. Development of institutional framework for Border Inspection Posts. Raising awareness of the impact of harmonization of EU Acquis in Chapter 12 among general public.	Ministry of Agriculture, Forestry and Water Management	1,800,000.00	Q1 2025



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<b>Eastern Partnership</b>	Armenia	Support to the implementation of Universal Health Coverage	The specific objective is to strengthen the capacity of the Ministry of Health of the Republic of Armenia ("MoH") in its reform of healthcare with the introduction of universal healthcare coverage and the establishment of a functioning Universal Health Insurance Fund (UHIF).	Ministry of Health	1,500,000.00	Q3 2025
	Georgia	Support to the instructional Stringing of the Skills Agency of Georgia	The project aims to support to improved policies and regulations relating to technical, vocational education and training, including identifying labour market needs for VET focused on promoting skills and employability. In particular: - Support in further flexibilization of the qualifications system (micro-credentials, LLL), digitalization of the qualifications standards' development process - Support to VET colleges organizational development (HR developments) on continuous professional development for all teaching staff; teachers' networks for peer learning - Support in reinforcing mechanisms for business entrepreneurship and entrepreneurial education	Skills Agency of Georgia, Ministry of Education and Science	1,200,000.00	Q1 2025
		Support in Strengthening Legal Practice and Institutional Framework of Personal Data Protection Service of Georgia	The Project purpose is to strengthen capacities for enhancing the protection of personal data and privacy right in Georgia and the implementation of the EU acquis and EU best practices .	The Personal Data Protection Service of Georgia	1,200,000.00	Q1 2025
		Strengthening Road Transport Sector with the Focus on Transposition of EU Acquis	The Project purpose is to identify legal/institutional gaps in the road transport, the project will help integrate Georgia's road transport sector into global value chains.	LEPL Land Transport Agency of Ministry of Economy and Sustainable Development of Georgia; Ministry of Economy and Sustainable Development of Georgia	1,200,000.00	Q1 2025
		Support in approximation of Georgian legal and institutional framework with EU standards in the field of insurance	The project aims to enhance the regulatory landscape, operational efficiency of Georgia's insurance sector and increase capacity, knowledge and efficiency of the the Insurance State Supervision Service of Georgia ans its employees.	Insurance State Supervision Service of Georgia	1,200,000.00	Q1 2025
	Moldova	Twinning Agri-statistics	Strengthen the capacities of the National Bureau of Statistics (NBS) for increased alignment and harmonization of the national agricultural statistics with EU standards and best practises.	National Bureau of Statistics (NBS)	600,000.00	Q4 2024
		Twinning Support to the Public Internal Financial Control in Moldova	To improve the efficiency, effectiveness and transparency of the public finance management and the implementation of the EU acquis in the area of Financial Services.	Ministry of Finance, Republic of Moldova	1,500,000.00	Q1 2025



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Neighbourhood South	Algeria	Appui au cadre normatif régissant l'agriculture biologique et la labellisation	La conformité aux standards européens du cadre normatif régissant l'agriculture biologique et la labellisation est améliorée.	Ministère de l'Agriculture et du Développement Durable	1,000,000.00	Q1 2025
		Appui au renforcement des capacités des institutions du marché du travail	Le projet de jumelage vise à renforcer la capacité des institutions du marché du travail principalement à travers l'appui à la mise en œuvre de l'allocation chômage, et par l'amélioration des outils d'analyse et de communication de la politique d'emploi. L'action visera également à appuyer le Ministère du Travail, de l'Emploi et de la Sécurité Sociale en matière de promotion et sensibilisation sur la «Garantie Jeunesse».	Ministère du Travail , de l'Emploi et de la Sécurité Sociale	1,500,000.00	Q2 2025
	Egypt	Strengthening Egyptian Drug Authority's regulatory functions to reach the status of WHO Listed Authority	Improve the enabling environment for regulation of medicinal products including vaccines [and medical devices] in Egypt with Egyptian Drug Authority ("EDA") as a WHO-listed Authority ("WLA").	Egyptian Drug Authority	1,500,000.00	Q1 2025
	Jordan	Support to Cadastral Services in Jordan To Be in Line With Land Administration Standards	To enhance Department of Land and Survey (DLS) capacity by improving its operating framework and database model in line with applicable standards, that will ensure cadastral information dependability and better business environment. Key results: 1) Design roadmap for enhancing land administration in alignment to FELA standards. 2) Establishing LADM country profile and recommendations implemented in a pilot area 3) Assessment of DLS existing technologies and recommendations implemented in a pilot area. 4) Proper key stakeholders engagement and piloting the establishment of user council.	Department of Land and Survey	1,600,000.00	Q1 2025
	Morocco	Appui au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Jumelage traditionnel - en gestion indirecte pour une continuation de l'appui institutionnel au Conseil Supérieur du Pouvoir Judiciaire (CSPJ).	Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	1,000,000.00	Q4 2024
		Appui à la Banque Centrale du Maroc (Bank Al Maghrib) dans la promotion de l'Inclusion Financière	Jumelage traditionnel, a priori en gestion décentralisée (CAP RSA - TBC). Objectif: renforcement de la réglementation de l'inclusion financière au Maroc sur la base de ou des expérience(s) européenne(s).	Banque Centrale du Maroc (Bank Al Maghrib)	1,000,000.00	Q4 2024
		Renforcement de la fiabilité des rapports de la Cour des Comptes du Maroc	Jumelage léger, a priori en gestion décentralisée (CAP RSA, MEF). Objectif : renforcement de la fiabilité des rapports de la Cour, y compris la certification des comptes publics, en ligne avec les normes internationales.	Cour des Comptes du Maroc	250,000.00 (TBC)	Q1 2025
	Palestine*	Support to the Palestinian Monetary Authority	Enabling the Palestine Monetary Authority to implement its mandate efficiently and effectively in accordance with best practices.	Palestine Monetary Authority	2,000,000.00	Q1 2025
		Support to the Palestinian Central Bureau of Statistics	Strengthening the institutional capacities of the Palestinian Central Bureau of Statistics and enhancing the National Statistical System.	Palestinian Central Bureau of Statistics	1,500,000.00	Q1 2025
		Support to civil protection and disaster risk management in Palestine	Strengthening the capacities of the Ministry of Interior to effectively address disaster risks in Palestine.	Ministry of Interior	1,500,000.00	Q1 2025
		Support to the Ministry of Finance	Strengthening the capacities of the Ministry of Finance in selected areas of reform (to be defined).	Ministry of Finance	2,000,000.00	Q1 2025

\* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.



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INTPA	Angola	Capacity Building for the operationalisation of the National Network of Certified Incubators	<p>Angolan economic performance is heavily dependent on global demand and prices of oil, which have fluctuated greatly over the years, putting an important pressure on the socio-economic development of the country.</p> <p>In reaction to that over reliance upon the oil and extractive sector, the Government in its successive development plans has started to put emphasis on the need to diversify the economy and support the private sector emergence and growth.</p> <p>Against that background, the projects aims at supporting INAPEM , the body responsible for fostering entrepreneurship in order to spur the economic activity through small producers. Thus, generating jobs and wealth. This will be achieved by providing MSMEs with legal, technical and financial tools mobilised through the National Network of certified Incubators, platform of private sector actors to be managed and coordinated by INAPEM.</p> <p>The purpose of the call being to build INAPEM's capacity to fulfil that mandate.</p>	The National Institute for Support as Micro, Small and Medium-sized Enterprises, (INAPEM)	2,500,000.00	Q4 2024
	Bangladesh	Support to the Office of the Comptroller and Auditor-General (OCAG)	The EU aims to enhance accountability and digitalization by partnering the Supreme Audit Institution (SAI) i.e. the Office of the Comptroller and Auditor-General (OCAG) of Bangladesh with the SAI(s) of one or more EU Member States. This collaboration seeks to bolster OCAG's governance and technical capabilities in Financial Auditing, Performance Auditing, and Information Technology Audits.	Office of the Comptroller and Auditor-General (OCAG)	2,000,000.00	Q1 2025
	Cambodia	Support to the Revenue Mobilization with Ministry of Economy and Finance (General Department of Taxation)	To improve voluntary tax compliance by enhancing operational efficiency and quality service to taxpayers. Areas of supports includes the implementation of new personal income tax, tax audit , and staff capacity building.	Ministry of Economy and Finance of Cambodia (General Department of Taxation)	2,000,000.00	Q4 2024
	Ivory Coast	Appui au renforcement du dispositif de sécurité sanitaire des aliments en Côte d'Ivoire / Support for strengthening the food safety system in Ivory Coast	Le projet vise à accroître l'efficacité du contrôle et de l'identification des risques vétérinaires pour la santé afin de garantir une meilleure sécurité alimentaire. Le projet sera axé sur a) l'amélioration du système vétérinaire et d'hygiène publique et b) le renforcement des capacités des services vétérinaires et des parties prenantes. / The project aims at increasing efficient control and identification of veterinary health risks to ensure better food safety. The project will focus on (a) improving the veterinary health and public hygiene system, and (b) strengthening the capacities of veterinary services and stakeholders.	Direction des Services Vétérinaires et du Bien-être Animal / Ministère des Ressources Animales et Halieutiques (MIRAH)	1,500,000.00	Q4 2024
	Nigeria	EU support to Nigeria Federal Ministry of Agriculture and Food Security	The objective of the grant is to support the Federal Ministry of Agriculture in addressing a specific policy issue in the agricultural sector critical for the sector development. The project will support policy dialogue on climate-smart agriculture, planned and agreed policy reforms in the partner country, and capacity building of beneficiary administration.	Federal Ministry of Agriculture and Food Security	1,000,000.00	Q4 2024
	Philippines	Supporting Green skills and Jobs	The Green Economy Programme in the Philippines (GEPP) envisages a Twinning on Green skills and Jobs. The aim is to enable an inclusive transition to a green economy, by increasing the number of youth and adults who have relevant 'green' competences and skills.	TBC	3,500,000 (TBC)	Q2 2025



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INTPA	Rwanda	Strengthening the Delivery of Early Childhood Education and Community Support in Rwanda's National Foundational Learning Strategy	Early Childhood Education (ECE) is an emerging priority in Rwanda and a key focal area of the EU's support in the field of education. ECE for children aged 3-5 as well as parental and community support for learning are both priorities within the recently-developed Foundational Learning Strategy in Rwanda. The Ministry of Education is leading on the strategy implementation, which includes improving the quality of ECE services, enhancing school readiness of learners and transition to primary school as well as drawing upon parental and community assets and efforts to contribute towards improving foundational learning, with a focus on literacy and numeracy. A Foundational Learning Delivery Unit has been established, to strengthen the capacity of the Ministry of Education and help drive forward these strategies in a coordinated manner. The Resident Twinning Advisor will be embedded within this Delivery Unit.	Ministry of Education	2,000,000.00	Q4 2024
	Zambia	Support to the National Assembly's parliamentary reforms and modernisation programme	The project will aim to enhance the operations of the Office of the Auditor General (OAG) through strengthening its institutional capacity. The peer-to-peer support is expected to focus on four of the six strategic objectives set in the OAG's strategic plan: 1- Improve audit services, 2 - Improve Stakeholder Engagements, 3 - Improve Operational Systems and Procedures, and 4- Enhancing Human Capital. The project duration will be a minimum of 24, maximum 36 months	National Assembly of the Republic of Zambia	1,700,000.00	Q4 2024



# Open calls for proposals

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Region	Beneficiary country	Twinning number	Project title	Status	Beneficiary Administration	Deadline	Budget
IPA	North Macedonia	MK 21 IPA JH 01 24 TWL	Supporting the free access to information - We rise together	Cfp open	Agency for protection of the right to free access to public information (APRFAPI) in North Macedonia	28/11/2024	250,000.00
	Serbia	SR 22 IPA FI 01 24	Further upgrade of education function in the Tax Administration of the Republic of Serbia	Cfp open	Ministry of Finance – Tax Administration of the Republic of Serbia	2/12/2024	1,500,000.00
Eastern Partnership	Moldova	MD 23 NDICI SO 01 24 R	Strengthening the institutional capacities of the State Labour Inspectorate to enforce the labour standards in the Republic of Moldova in line with the EU best practices.	Cfp open	Ministry of Labour and Social Protection and State Labour Inspectorate	29/11/2024	1,500,000.00
		MD 24 NDICI JH 01 24	Strengthen the capacities of the General Inspectorate for Migration for the implementation of the migration management and asylum legislation in line with EU acquis	Cfp open	Ministry of Internal Affairs, General Inspectorate for Migration	10/12/2024	1,250,000.00
Neighbourhood South	Jordan	JO 22 NDICI JH 01 24	Support to the Public Security Directorate to Fight Against Organised Crime	Cfp open	Public Security Directorate	3/12/2024	1,600,000.00
	Morocco	MA 22 NDICI EY 01 24	Soutien à l'Autorité Nationale de Régulation de l'Electricité (ANRE)	Cfp open	Autorité Nationale de Régulation de l'Electricité (ANRE)	20/12/2024	1,000,000.00