



#Global Gateway #Team Europe

Global Gateway

Institution Building Days

DG INTPA, European Commission

Brussels, February 2025



#GlobalGateway #TeamEurope

A change...

Global Gateway reflects a change in the way EU approaches external action:

The needs of partner countries

are combined with a stronger assessment of the

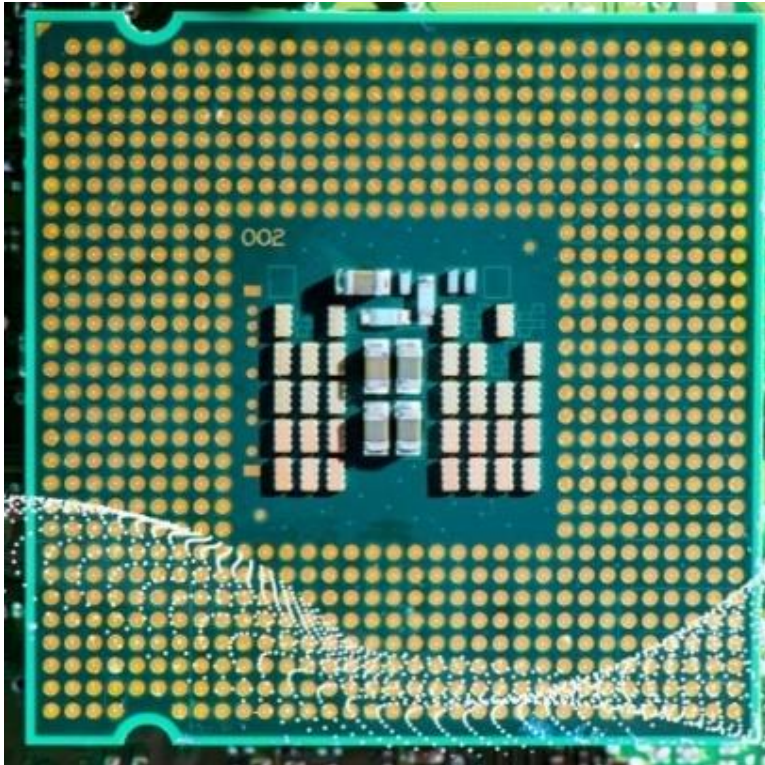
EU strategic interests

to position the EU more prominently in a competitive world

Our offer...

Global Gateway is our offer to partner countries to tackle the infrastructure investment deficit

- **A principles and value-based offer**
- **Aligned with the 2030 Agenda:** supports achievement of the SDGs
- **Implemented in a Team Europe approach:** EU, Member States, EIB, EBRD.
- **Private sector engagement is key to mobilise investments**
- **A 360 approach:** physical infrastructure + support to increase the development impact of the infrastructure investment.



Digital

The EU will support open and secure internet

Climate and energy

The EU will support investments and rules paving the way to the clean energy transition

Transport

The EU will support all modes of green, smart and safe transport

Education and research

The EU will invest in high quality education, with a focus on girls and women and vulnerable groups

Health

The EU will help strengthen supply chains and local vaccines production



Democratic values and high standards



Good governance and transparency



Equal partnerships



Green and clean



Security focused



Catalysing private sector investment

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Our 360 approach



THE GLOBAL GATEWAY

Connecting goods, people and services around the world in a sustainable way

€ 300 billion
in investments (2021- 2027)
Through a Team Europe approach



Global Gateway is Europe's offer to build more resilient connections with the world through investments and partnerships

EUR 179 billion already mobilized by Team Europe between 2021-2023.

18 billion
Grants – NDICI-GE

135 billion
expected investment mobilised by EFSD+

145 billion
EIB, EBRD, European DFIs

70 billion
Open Architecture

40 billion
EIB – W1

25bn
EIB – GG

+ future potential: European Export
Credit Agencies

Windows:
Connectivity
Sustainable Finance
Sustainable
Agriculture
Biodiversity, Forest
and Water
MSMEs Financing
Sustainable Cities
Human Development

*enabled by
750m of
additional
provisioning*

Global Gateway flagship projects

The European Council **list of 264 flagship projects** - [Global Gateway flagship projects](#)

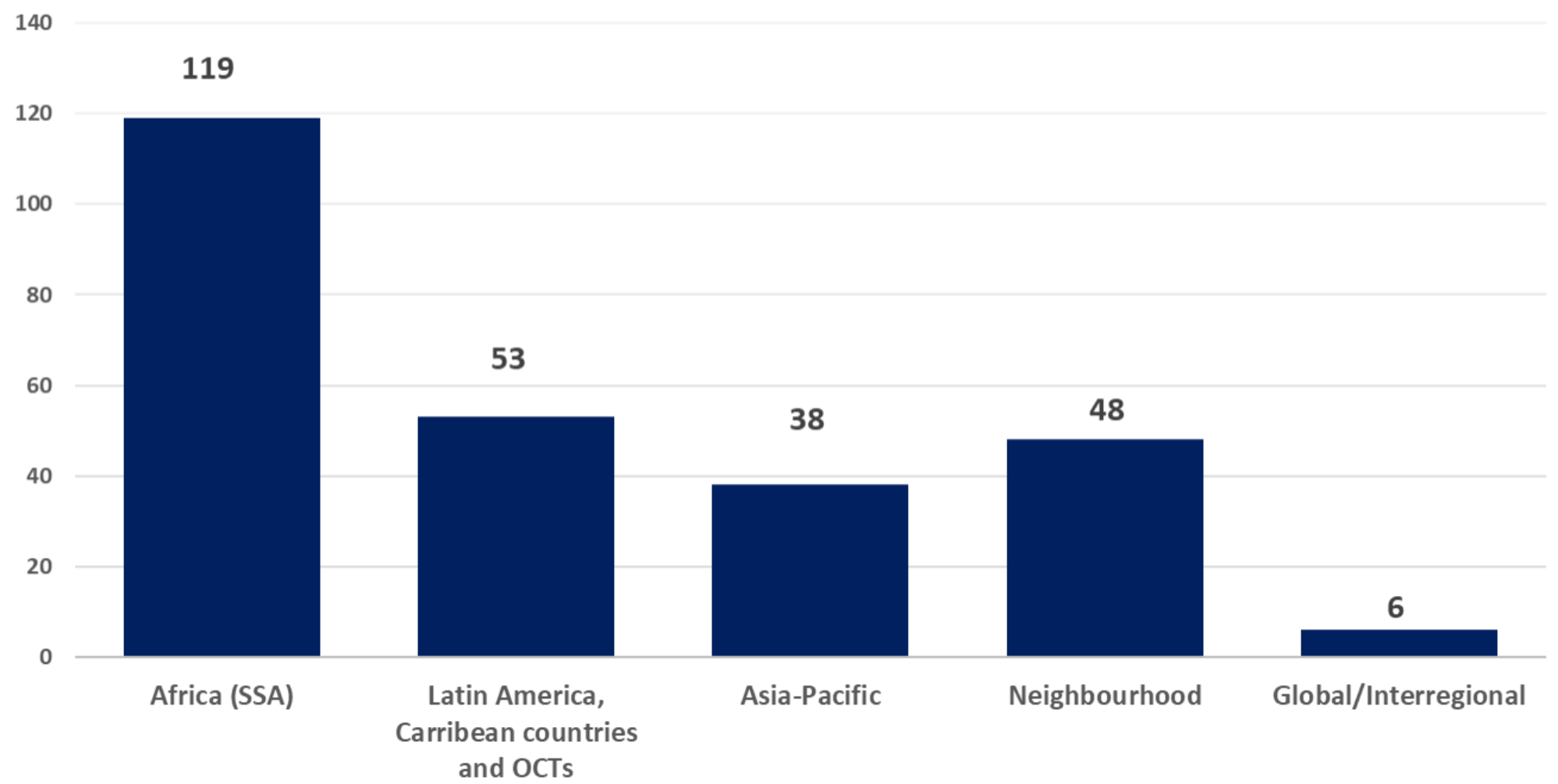
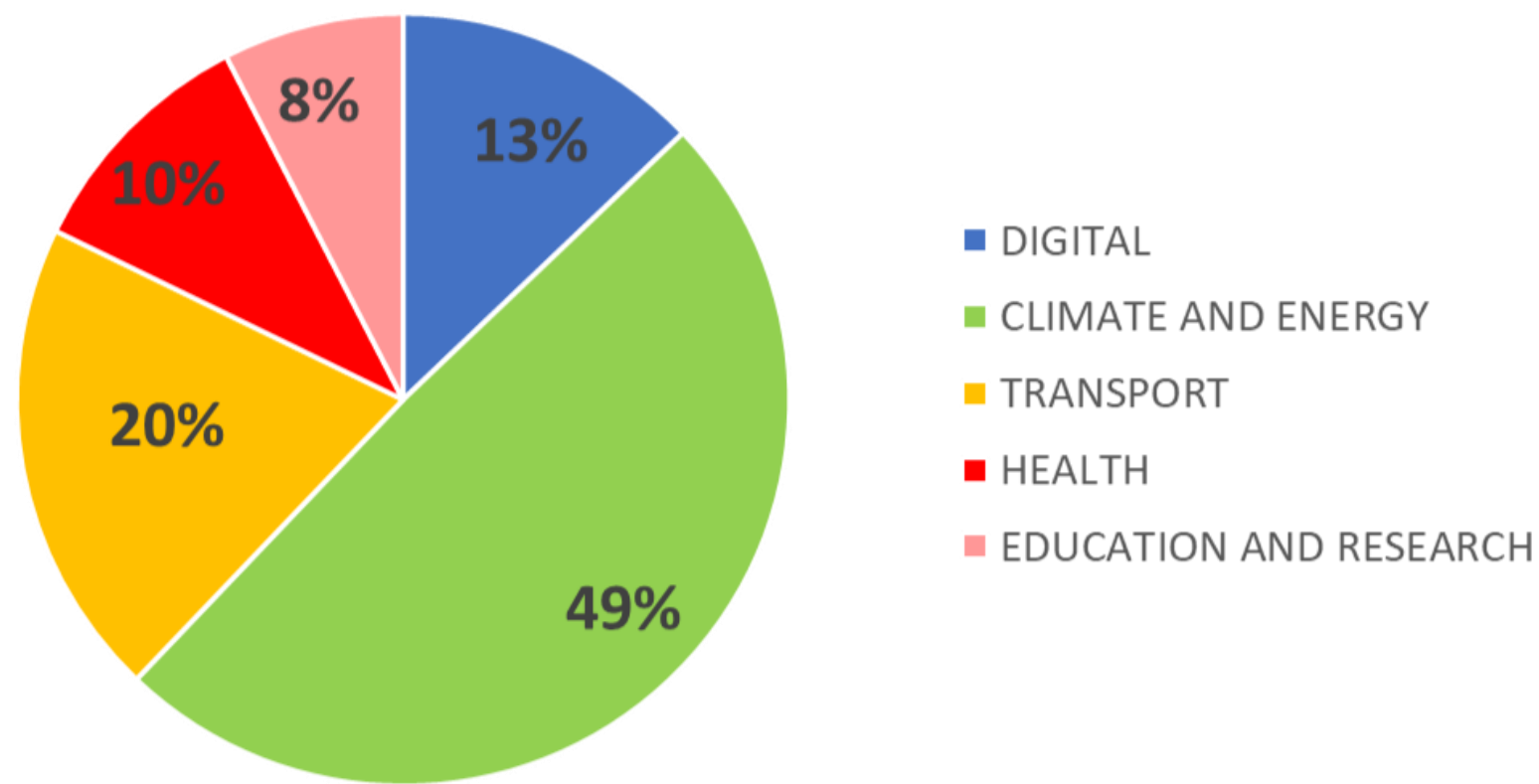
- **Flagship projects** are selected by the Council to showcase Global Gateway implementation.
- **FOCUS:** key areas of partnership: energy and critical raw materials, digital connectivity, transport corridors and ports /shipping, health, education and research.
- **CRITERIA:** deliver tangible results and progress in the next 12 months; large-scale projects with infrastructure at their core; geopolitical relevance.
- **SCALE:** substantial contributions from the EU Budget (NDICI-Global Europe)/EIB and/or Member States



264 flagship projects*:

Per sector:

Per region:



TAIEX and Twinning: Support to the Global Gateway Rwanda Twinning case study

DG INTPA G4, Zakaria Sbitri

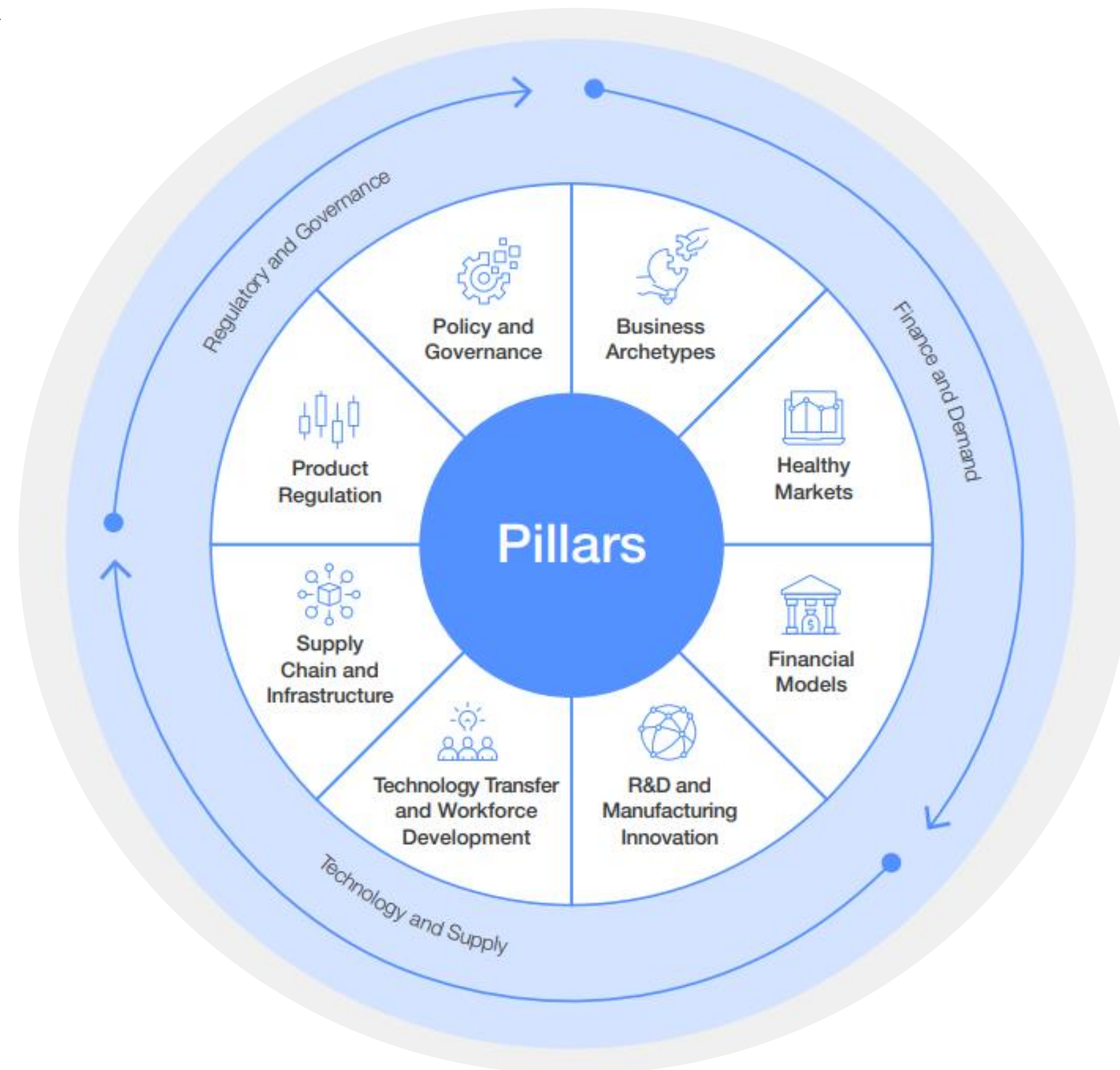


Global Gateway - Health

- Global Gateway priorities:
 - Security of pharmaceutical supply chains and **the development of local manufacturing**
 - Global Gateway facilitates investment in **infrastructure** and the **enabling environment** for the local production of medicine and medical technologies.
 - **Integrate fragmented markets** and promote **research** and cross-border **innovation** in healthcare



What is needed for vaccine production ?



Health products manufacturing and access (MAV+) – 360° approach

3 dimensions

1. Supply: boosted by helping to set up regional manufacturing hubs. Focus on countries with the highest potential

2. Demand: consolidated by helping African countries coordinate their needs

3. Enabling environment: make access to vaccines and medicines easier by strengthening the enabling environment

6 workstreams

1) industrial development, supply chains and private sector

2) market shaping, demand and trade facilitation

3) regulatory strengthening

4) technology transfer and intellectual property management

5) access to finance

6) R&D, higher education and skills

**A concrete example:
BioNTech operation in
Rwanda and the role of
Twinning**



BioNTech plant launched in December 2023



- Greenfield: first of its kind in Africa (mRNA – high tech)
- Rwanda not a pharma hub before
- Challenges with R&D, workforce, logistics, access to finance... and regulation

Why is regulation needed ?

The Phases of Vaccine Development



EXPLORATORY

PRE-CLINICAL

CLINICAL
DEVELOPMENT

REGULATORY
REVIEW & APPROVAL

MANUFACTURING

QUALITY CONTROL

Twinning: a relevant tool and why Team Europe matters



- Peer to peer exchanges (vs contract) and study visits
- EU expertise from 7 National Regulatory Agencies: building on relative strengths and share the workload (as in the EU).
- All EU MS agencies are Stringent Authorities by WHO standards
- Rwanda FDA now assessed at Maturity Level 3 and MoUs signed with some agencies – longer term impact

Lessons learnt – 3 aspects to consider

Design & Team Europe: confidentiality means hard to build complementarities from the get-go.

Ownership: Rolling-work plan requires a clear and granular vision of (evolving) needs

Resources: Resident Twinning Adviser's profile is key



Thanks !

